PRUDENTIAL MANAGEMENT AND SERVICES PRIVATE LIMITED

Regd. Office: Cecil Court, 5th Floor, Mahakavi Bhushan Marg, Colaba, Mumbai 400 001 Tel: 22021031; Fax: 22873201; CIN U65100MH1982PTC026770 email:noshir.dastur@gmail.com

29th May, 2018

To Mahindra & Mahindra Limited Gateway Building, Apollo Bunder, Mumbai - 400 001

Dear Sirs,

Sub: - <u>Proposal for appointment of Mr. M. M. Murugappan as an Independent</u> Director of Mahindra & Mahindra Limited ("the Company")

We, Prudential Management and Services Private Limited, having our Registered Office at Cecil Court, 5th Floor, Mahakavi Bhushan Marg, Mumbai-400001, as a Member of Mahindra & Mahindra Limited ("the Company"), wish to propose the appointment of Mr. M. M. Murugappan as an Independent Director of the Company at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

You are requested to consider the above proposal of appointment Mr. M. M. Murugappan as an Independent Director of the Company.

Thanking you,

Yours faithfully,

For Prudential Management and Services Private Limited

Anand Mahindra

Director

PRUDENTIAL MANAGEMENT AND SERVICES PRIVATE LIMITED

Regd. Office: Cecil Court, 5th Floor, Mahakavi Bhushan Marg, Colaba, Mumbai 400 001 Tel: 22021031; Fax: 22873201; CIN U65100MH1982PTC026770 email:noshir.dastur@gmail.com

29th May, 2018

To Mahindra & Mahindra Limited Gateway Building, Apollo Bunder, Mumbai - 400 001

Dear Sirs,

Sub: - <u>Proposal for appointment of Mr. Nadir B. Godrej as an Independent Director of Mahindra & Mahindra Limited ("the Company")</u>

We, Prudential Management and Services Private Limited, having our Registered Office at Cecil Court, 5th Floor, Mahakavi Bhushan Marg, Mumbai-400001, as a Member of Mahindra & Mahindra Limited ("the Company"), wish to propose the appointment of Mr. Nadir B. Godrej as an Independent Director of the Company at the forthcoming Annual General Meeting of the Company, pursuant to section 160 of the Companies Act, 2013.

You are requested to consider the above proposal of appointment Mr. Nadir B. Godrej as an Independent Director of the Company.

Thanking you,

Yours faithfully,

For Prudential Management and Services Private Limited

Anand Mahindra

Director