Mahindra

Mahindra & Mahindra Ltd. Mahindra Towers, Dr. G. M. Bhosale Marg, Worli, Mumbai 400 018 India

Tel: +91 22 24901441 Fax: +91 22 24975081

REF:NS:SEC: 18th April, 2019

National Stock Exchange of India Limited "Exchange Plaza", 5th Floor, Plot No.C/1, G Block Bandra-Kurla Complex Bandra (East), Mumbai 400051.

Bourse de Luxembourg Societe de la Bourse de Luxembourg Societe Anonyme/R.C.B. 6222, B.P. 165, L-2011 Luxembourg. BSE Limited Phiroze Jeejeebhoy Towers, Dalal Street, Fort, Mumbai 400001.

London Stock Exchange Plc 10 Paternoster Square London EC4M 7LS.

Sub: Agreement with Ford India Private Limited for development and supply of SUVs

The Company and Ford India Private Limited have entered today into an Agreement for development and supply of a new midsize sports utility vehicle (C-SUV).

The details as required in clause 2.1 of Para B of the SEBI Circular No. CIR/CFD/CMD/ 4/2015 dated 9th September, 2015 read with SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, is attached as Annexure A to this letter.

Please also find enclosed a Press Release issued in this regard.

This is for your information.

Kindly acknowledge receipt.

Yours faithfully, For MAHINDRA & MAHINDRA LIMITED

Succelle

NARAYAN SHANKAR COMPANY SECRETARY

Encl.: a/a

Regd. Office: Gateway Building, Apollo Bunder, Mumbai 400 001, India Tel: +91 22 22021031|Fax: +91 22 22875485 Email : group.communications@mahindra.com mahindra.com CIN No. L65990MH1945PLC004558

Arrangements for strategic, technical, manufacturing, or marketing tie-up:		
Agreement / joint venture (JV) with companies		

Sr. No.	Details of Events that need to be provided	Information of such events(s)
a)	name of the entity(ies) with whom agreement /JV is signed;	Ford India Private Limited ("Ford")
b)	area of agreement /JV ;	Agreement for development and supply of a new midsize sports utility vehicle (C-SUV)
c)	domestic/international;	Domestic entity
d)	Share exchange ratio / JV- ratio;	Not Applicable
e)	scope of business operation of agreement / JV ;	Agreement for development and supply of C-SUV
f)	details of consideration paid / received in agreement / JV ;	Ford and its affiliate companies will incur development costs of such C-SUV over the development period, which as per the current estimate is expected to be around Rs. 680 crores. Consideration for sale of C-SUVs to Ford would be based on the number of C-SUVs that would be supplied by the Company to Ford based on the order(s) received from Ford after completion of development of such C-SUV.
g)	significant terms and conditions of agreement / JV in brief;	The term of the Agreement will be for a period of 10 years for development, manufacture and supply of C-SUV by the Company to Ford. C-SUV will have a common Mahindra product platform and powertrain, thus driving engineering and commercial efficiencies.

Sr. No.	Details of Events that need to be provided	Information of such events(s)
h)	whether the acquisition would fall within related party transactions and whether the promoter/ promoter group/ group companies have any interest in the entity being acquired? If yes, nature of interest and details thereof and whether the same is done at "arms length";	The transaction is not a related party transaction.
i)	size of the entity(ies);	Ford India Private Limited's Consolidated revenues for FY2017-18 = Rs.22,400 crores
j)	rationale and benefit expected.	Potential for shared investment, economies of scale, technology sharing and higher efficiencies in areas like product development.





Mahindra and Ford Sign Agreement to Co-Develop a Midsize Sports Utility Vehicle

- Agreement solidifies the ongoing strategic collaboration between the two companies with a focus on product development for India and emerging markets
- New mid-size SUV to be built on a Mahindra product platform and powertrain

Mumbai/New Delhi, India, 18th April, 2019 – Mahindra Group and Ford Motor Company today took the next step in strengthening their ongoing strategic alliance in India with a definitive agreement to co-develop a midsize sports utility vehicle (SUV).

Under the new agreement, Mahindra and Ford will work together to introduce a benchmark product for India and emerging markets.

The new agreement reinforces the steady progress made since the announcement of the strategic alliance between the two companies in September 2017, followed by an announcement on powertrain sharing and connected car solutions in October 2018.

The new midsize sports utility vehicle (C-SUV) will have a common Mahindra product platform and powertrain, thus driving engineering and commercial efficiencies.

Dr Pawan Goenka, Managing Director, M&M Ltd. said, "I am happy with the significant progress we have made and synergies we have created since the announcement of our strategic alliance with Ford in 2017. Today's announcement is another significant step in the collaboration between our two companies. Having identified several areas for joint development, both companies will continue to work together to develop products using common product platforms. This will reduce product development costs and gain economies of scale for both companies."

"With today's announcement, we not only strengthen our ongoing partnership with Mahindra but also sharpen our competitiveness in an important emerging market like India," said **Jim Farley**, **president of Ford New Businesses, Technology & Strategy.** "Ford's technological leadership combined with Mahindra's successful operating model and product prowess will surely help us deliver a vehicle that will meet the expectations of customers in India as well as other emerging markets."

The strategic alliance between the two companies is focused on leveraging the benefits of both companies -- Ford's global reach and expertise and Mahindra's scale and successful operating model in India. Teams from both companies continue to collaborate on all areas of mutual interest including electrification, distribution and product development.

Earlier this fiscal year, the alliance signed an agreement with Mahindra Group to develop and supply a low-displacement petrol engine for use in Ford's present and future vehicles, beginning in 2020. Mahindra and Ford also announced joint development of a telematics control unit.

Mahindra has led the utility vehicles segment in India for the past seven decades. The spirit of ingenuity has driven Mahindra to be amongst the few global companies pioneering the development of clean and affordable technology with a portfolio of electric vehicles commercially available in India. Expanding its global presence, Mahindra owns a majority stake in Ssangyong Motor Company in Korea, and it has entered into the shared mobility space with investments in ridesharing platforms in the U.S. and is developing products like the GenZe – the world's first electric connected scooter.

Ford was among the first global automakers to enter India in 1995. Now one of the largest exporters of cars from the country, Ford manufactures and exports vehicles and engines from its manufacturing facilities in Chennai, Tamil Nadu and Sanand, Gujarat. India is also the second-largest Ford employee base globally, with more than 14,000 people working across the Ford India or Global Business Services operations in New Delhi, Chennai and Coimbatore.

###

About Mahindra

The Mahindra Group is a USD 19 billion federation of companies that enable people to rise through innovative mobility solutions, driving rural prosperity, enhancing urban living, nurturing new businesses and fostering communities. It enjoys a leadership position in utility vehicles, information technology, financial services and vacation ownership in India and is the world's largest tractor company, by volume. It also enjoys a strong presence in agribusiness, aerospace, commercial vehicles, components, defence, logistics, real estate, renewable energy, speedboats and steel, amongst other businesses. Headquartered in India, Mahindra employs over 240,000 people across 100 countries. Learn more about Mahindra on www.mahindra.com/ / Twitter and Facebook: @MahindraRise

About Ford Motor Company

Ford Motor Company is a global company based in Dearborn, Michigan. The company designs, manufactures, markets and services a full line of Ford cars, trucks, SUVs, electrified vehicles and Lincoln luxury vehicles, provides financial services through Ford Motor Credit Company and is pursuing leadership positions in electrification, autonomous vehicles and mobility solutions. Ford employs approximately 199,000 people worldwide. For more information regarding Ford, its products and Ford Motor Credit Company, please visit <u>www.corporate.ford.com</u>.

Contact:

Mohan Nair Mahindra + 91 22 28468510 nair.mohan@Mahindra.com Kapil Sharma Ford India +91 98730 78122 Ksharma6@Ford.com Said Deep Ford Global Markets + 1 313.594-0942 sdeep@ford.com