CSR Impact Assessment FY 2022-23

Supported by:

mahindra mahindra finance

Implemented in partnership by





Impact Assessment Conducted by:



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Mahindra Pride Classroom

Employability Skill Development Program for Women



Project Goal

Mahindra Pride Classrooms, the flagship employability skills program Mahindra Group, provides training in English communication, life skills, digital literacy, and interview preparedness to final-year students in Government and Government-aided Colleges, ITIs, and Polytechnic Institutes across India. To support the national priority of increasing women's participation in the workforce, the program transitioned from a youth-focused initiative to one exclusively benefiting women program starting in FY 2022–23.

Need for the project

- Female labour force participation at
 22.8%, compared to a far higher 56.8% for men.
 -Periodic Labour Force Survey (PLFS) (2019-20)
- Training rural women in managerial, entrepreneurial, and market-facing skills significantly improves their financial independence.
 - -UNDP, 2022
- Flexible and localized training is essential to enhance employability for rural women.
 -FICCI Skill Report 2012

Mahindra Pride Classrooms ACTIVITIES



Partnership & Collaboration with Colleges: Stakeholder engagement based college identification and finalization



Trainer Recruitment: Publicize jobs, screen virtually; select trainers through demos and mentoring



Trainer Development: prepare trainers for program delivery



MPC Training Program: Structured sessions on communication, interview prep, resume building, and workplace readiness.



Certification Process: Provide digital and physical formats certificates to participants upon program completion



Job Placement Assistance: Facilitate employment opportunities for trainees

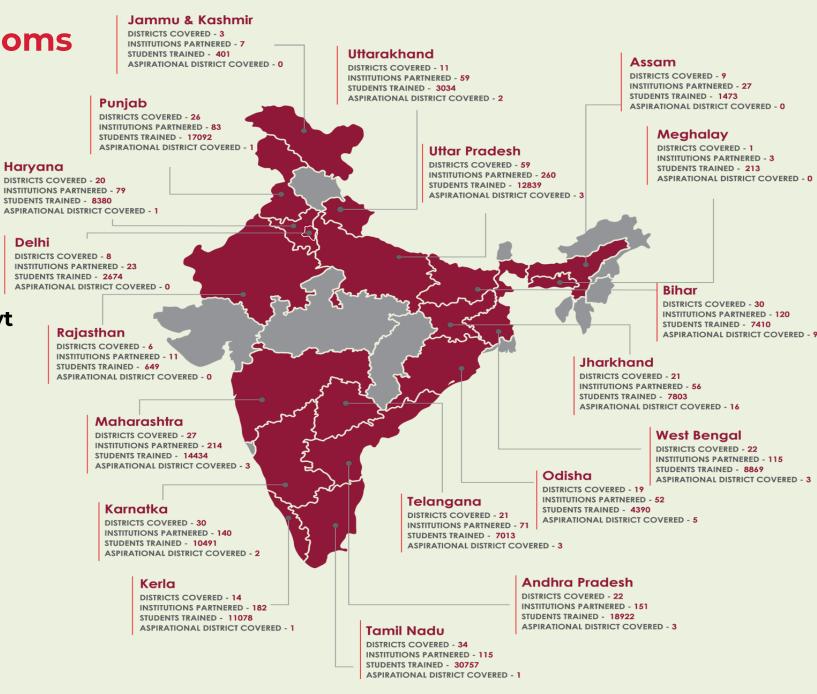


Alumni Engagement: Maintain an active alumni network

Mahindra Pride Classrooms PROJECT REACH

- 100% women-focused program
- 167992 students trained
- 1697 educational Institutes Govt
 & Govt-aided Colleges, ITIs,
 Polytechnics
- 559 trainers
- 19 states 383 districts, including
 57 aspirational districts

States where projects were implemented
States which were not covered



Mahindra Pride Classrooms LOGIC MODEL

Goal of Mahindra Pride Class Project



"To enhance the employability of final-year women students in Government and Government aided Colleges, ITIs, and Polytechnic Institutes by providing training on English speaking, life skills, interview preparedness, and digital literacy, thereby supporting increased participation of women in the workforce."

ீட்ட Key Objectives

- Enhanced Employability through Skills Training
- Building Career Awareness and Job Readiness
- Job Placement Support
- Enhancing Women's Participation in the Labour Force

Inputs



Training Infrastructure -

Utilize classrooms in government-aided institutions and employer premises for skill development.



Optimize Available Infrastructure in Partnerina Colleges



Structured Curriculum -

Implement a modular training program focused on employability skills, digital literacy, life skills, and



• Industry Partnerships -

Collaborate with recruiters and institutions to align training with market needs and job opportunities.

→ Outputs



Skilled Workforce -

1,67,292 students in FY 2022–23, ensuring 100% participation.



Training Implementation –

Deliver structured soft skills and career-readiness training.



Job Data Facilitation

 Recruit alumni, track outcomes, and facilitate job opportunities.





Increased Employability -

Students gain essential skills that improve their chances of securing employment.



Stronger Academia-Industry Linkages -

Enhanced collaboration between institutions and employers ensures better job alianment.



Reduced Workforce Inequality

Impact



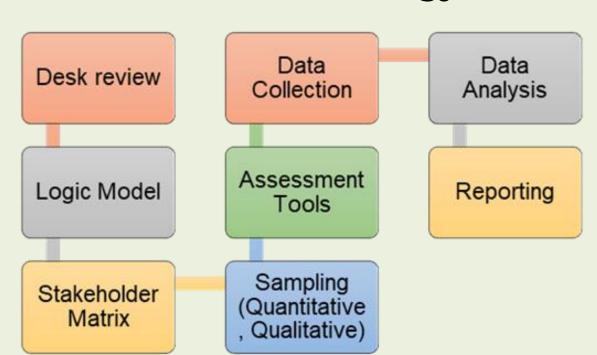
Greater Financial Independence



Sustainable Economic Growth

Approach & Assessment Methodology

Assessment Methodology



Social Responsibility Standards

The impact assessment methodology assesses the project on BlueSky's **Process Maturity & Goals Achievement Framework (PMGA),** built on the guidance available to the following standards:

- 1. Social Auditing Standards (SAS), regulated by the ISAI under SEBI
- 2. ISO IS 26000:2018 Guidance on Social Responsibility
- 3. The Companies Act 2013 Schd VII Sec 135
- 4. UN Sustainable Development Goals







Mahindra Pride Classrooms KEY FINDINGS

I. Enhancing Employability through Skills Training



Student Feedback

- 83% reported significant improvement in communication skills.
- 79% expressed high satisfaction with training quality
- 82% would recommend the program for its practical value



Trainer Validation

- 94% confirmed curriculum met industry and job market needs
- 90% rated the training materials and resources as adequate, enabling them to deliver sessions effectively



Insights from Principals & Placement Coordinators:

Confidence Boost Among Women Students

- 7 out of 8 observed a notable increase in student confidence
- 6 out of 8 highlighted a clear shift among women—from hesitancy to active participation in discussions and presentations

Skill Development themes	Student Engagement* (Scale 1 - 5)
Mock interviews	3.89
Resume-building	3.57
Professional self-presentation	3.56

Mahindra Pride Classrooms KEY FINDINGS

II. Building Career Awareness and Job Readiness



Career Clarity & Readiness:

Students reported greater clarity in setting career goals, exploring diverse paths, and planning for jobs or higher education.

Career readiness themes	Student Engagement* (Scale 1 - 5)
Increased confidence in career planning	3.85
Understood how to plan career goals	3.71
Improved decision-making for careers/education	3.61



Social Influence & Empowerment:

Exposure to alumni and trainers inspired students and challenged gender norms

Empowerment themes	Student Engagement* (Scale 1 - 5)
Shift in gender role perceptions	3.21
Saw trainers/alumni as role models	3.18
Overcame family/societal constraints	3.12

Mahindra Pride Classrooms KEY FINDINGS

III. Supporting Job Placement



82% of respondents reported receiving job placements after the program

30% of them are continuing in the same jobs they secured post-training.



29% of respondents reported receiving job placements after the program, left them for pursuing higher studies, attributing their decision to the program's exposure to diverse academic and career opportunities.



Placement Readiness: Overall, the training addressed core barriers to employability—particularly for first-generation learners—and created a **structured pathway** from learning to placement.



Employer Experience: Employers rated candidate quality **significantly high**, citing strong professionalism, preparedness, and adaptability, noting that MPC graduates required less onboarding support compared to other hires

The average monthly salary earned by students was between Approx. INR 15,000 and INR 20,000.

PMGA IMPACT ASSESSMENT FRAMEWORK

(Process Maturity & Goals Achievement)

1. Process Maturity Score (X-Axis)

- Scored on: Standard Criteria
- Frameworks Referenced: ISO 26000 & NGRBC

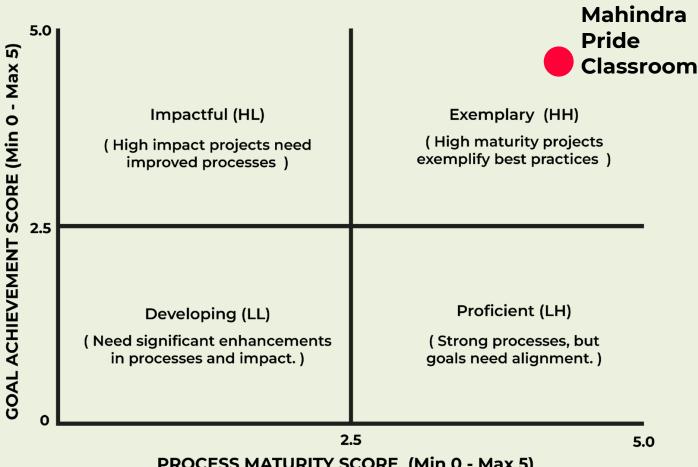
Indicates strong alignment with standardized best practices across projects

2. Program Goal Achievement Score (Y-Axis)

- Scored on: Project-specific Criteria
- Framework: Program Logic Model

Reflects high achievement against intended project outcomes for MPC

Project Impact Category



PROCESS MATURITY SCORE (Min 0 - Max 5)

Mahindra Pride Classrooms STUDENT TESTIMONIAL



"Before the training, I was hesitant to speak in public. Now, I confidently present myself in job interviews."

- Students FGD Chennai



"MPC training helped me secure my first job. The mock interviews and career guidance were invaluable."

- Student from Chandigarh



"This program changed my family's perspective on women's employment. Now, they support my career goals."

- Student from Pune



FEEDBACK:

PRINCIPALS & PLACEMENT COORDINATORS



"Our students gained immense confidence and employability skills through MPC. We observed a shift in their career aspirations."

- Principal, ITI Pune



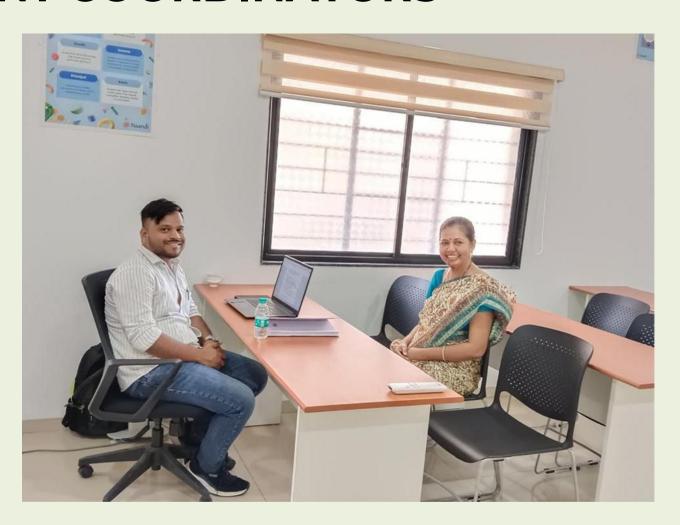
"Students who were shy and hesitant now actively participate in discussions and job fairs."

- Placement Coordinator, Chandigarh



"We need more programs like MPC to enhance industry readiness among young women."

- Dean, SGPC Colleges



Mahindra Pride Classrooms TRAINER PERSPECTIVE



"The structured curriculum and industry-aligned training make a real impact on students' confidence and employability."

- Trainer, Pune



"Many students face family resistance to working. MPC training empowers them to stand up for their career goals."

- Trainer, Chandigarh



"Interactive sessions and mock interviews bridge the gap between theory and practical job skills."

- Trainer, Chennai



Mahindra Pride Classrooms CASE STUDY 1

Kaviya's Journey: From Rural Roots to Financial Independence

Meet Kaviya

A final-year student at Queen Mary's College, Chennai, from a rural background, who expected to get married after graduation.

Turning Point: Mahindra Pride Classroom Training

- Breaking Stereotypes: MPC helped Kaviya envision a career and independence, challenging norms of early marriage.
- **Guided Growth:** Trainer feedback on posture, communication, and body language shaped her professional confidence.
- **New Possibilities:** Career guidance aligned with her Home Science background opened paths in nutrition and healthcare.

The Outcome

- Secured a job in the medical field with a monthly salary of ₹35,000
- Manages dual responsibilities across medical and marketing domains
- Advocates for expanding the program to rural areas to help more girls

Kaviya's Message

"With the right opportunities, rural girls like me can dream bigger. This training changed my perspective—and my future."

Mahindra Pride Classrooms CASE STUDY 2

Jyoti Journey: Breaking Barriers to Build a Career

Meet Jyoti- Student from Jan Shikshan Sansthan, Chandigarh

She learned about the Mahindra Pride Classroom Program through her trainer at Jan Shikshan Sansthan and decided to join, though she wasn't sure how much impact a short training could make.

The Turning Point

- Shifted mindset through modules on career planning and selfawareness using tools like the matrix chart
- **Gained confidence** in communication by practicing mock interviews and camera-based self-introductions
- Learned job readiness skills, including LinkedIn, email writing, and financial literacy

The Outcome

- Secured a job at Decathlon through her first formal interview | Salary: ₹21,000/month
- Became financially independent and earned her family's support
- Inspired other girls in her village to pursue careers

Jyoti's Message

"This training changed my life. It gave me the confidence I never had. Today, I am financially independent, and my family supports me. I want every girl in my village to get this opportunity."

Project Mahindra Pride Classrooms

Awarded Exemplary Rating



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Service contract number: BSSB-2400-00011 Certificate number: BSSB-2400-05-00011

ANNEXURE 1

Scope of Work

The assessment examined key aspects of project emplementation, including processes outputs, and outcomes to assess its overall impact. Additionally, the assessment analyzed the programs confribution to addressing the growing demand for skilled workforce onsuring alignment with inclustry needs. The findings provide critical insights into the programs sustainability and its role in featuring long-term socio-economic transformation for women by boosting their employability skills.

Assessment Criteria

BueSky's Accredited Impact Assessment methodology framework, based on ISO 25000. Cuidance on Social Responsibility and National Guidelines on Responsible Business (NGRBC 2018) has been employed to assess the impact of CSR/Social Projects.

Inspection Rating Table

Developing: Projects have low process maturity and are not reaching their intended program goals effectively. These projects may require significant improvements both in terms of how they are being implemented (processes) and their overall impact. The focus should be on strengthening their operational processes and setting clearer more attainable goals.

Impactful. These projects have a high impact despite lower process maturity. The outcomes are being achieved and program goals are being met, but the internal processes, and operational practices need more development. Such projects could benefit from refining their processes to sustain or enhance their impact.

Proficient: These projects have strong operational processes in place but are not yet achieving their intended program goals. They demonstrate maturity in planning and execution but may need to realign their focus on encuring that these efforts translate into meaningful impact. The focus should be on adjusting goals or strategies to improve outcomes.

Exemplary. Projects have both high process maturity and are successfully reaching their program goals. These projects represent best practices in both implementation and impact demonstrating an exemplary model for other projects to follow The challenge for these projects is to maintain their excellence and look for continuous improvement.



