BRAND PURPOSE SPORTS UTILITY VEHICLES

EXPLORE THE IMPOSSIBLE

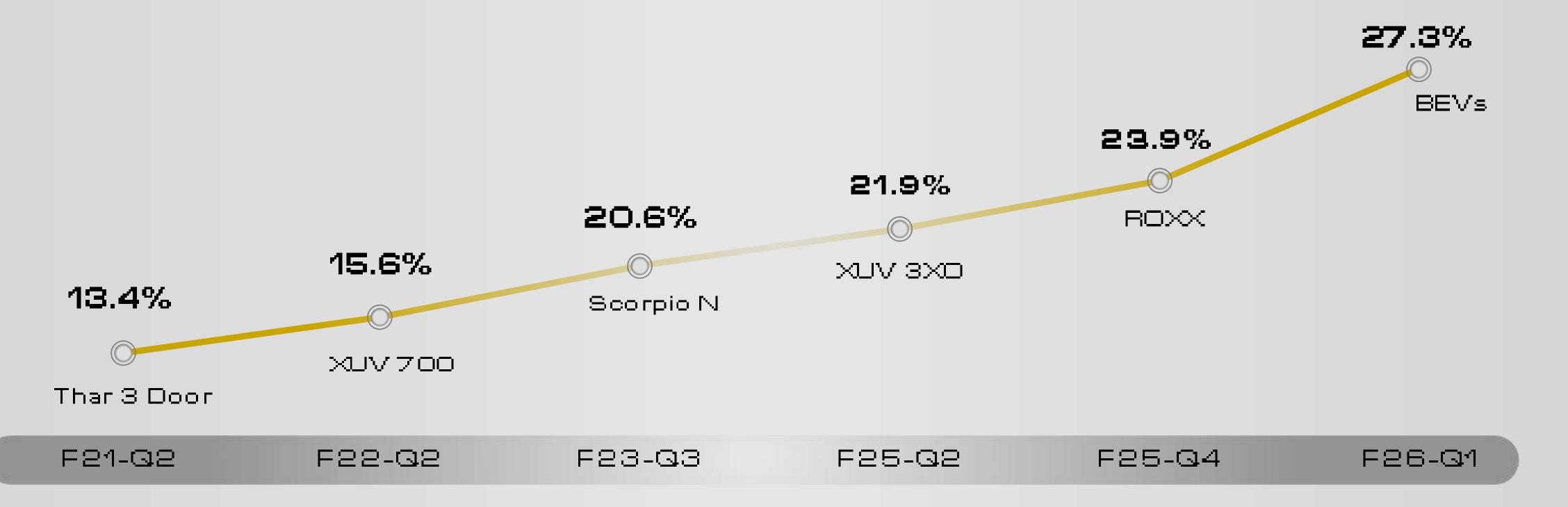
Life is an adventure; Live it boldly while caring for our Planet.

Our Agile, Bold, and Collaborative people create sophisticated and authentic* SUVs with sustainable, innovative technologies that inspire your spirit of exploration

*Authentic — Our Authentic SUVs will be true to our original story with Unmissable Presence and Adventure Capability

DISRUPTING TO BE #1

Mahindra SUV Revenue Market Share



WHAT GOT US HERE?

INSIGHTS

FOCUS

DESIGN

PRODUCTS

GTM

THE MAHINDRA SUV DNA

TURN-ON DESIGN
UNMISSABLE PRESENCE

SPIRITED PERFORMANCE
ON-TAP POWER

WORLD-CLASS SAFETY SCI-FI TODAY

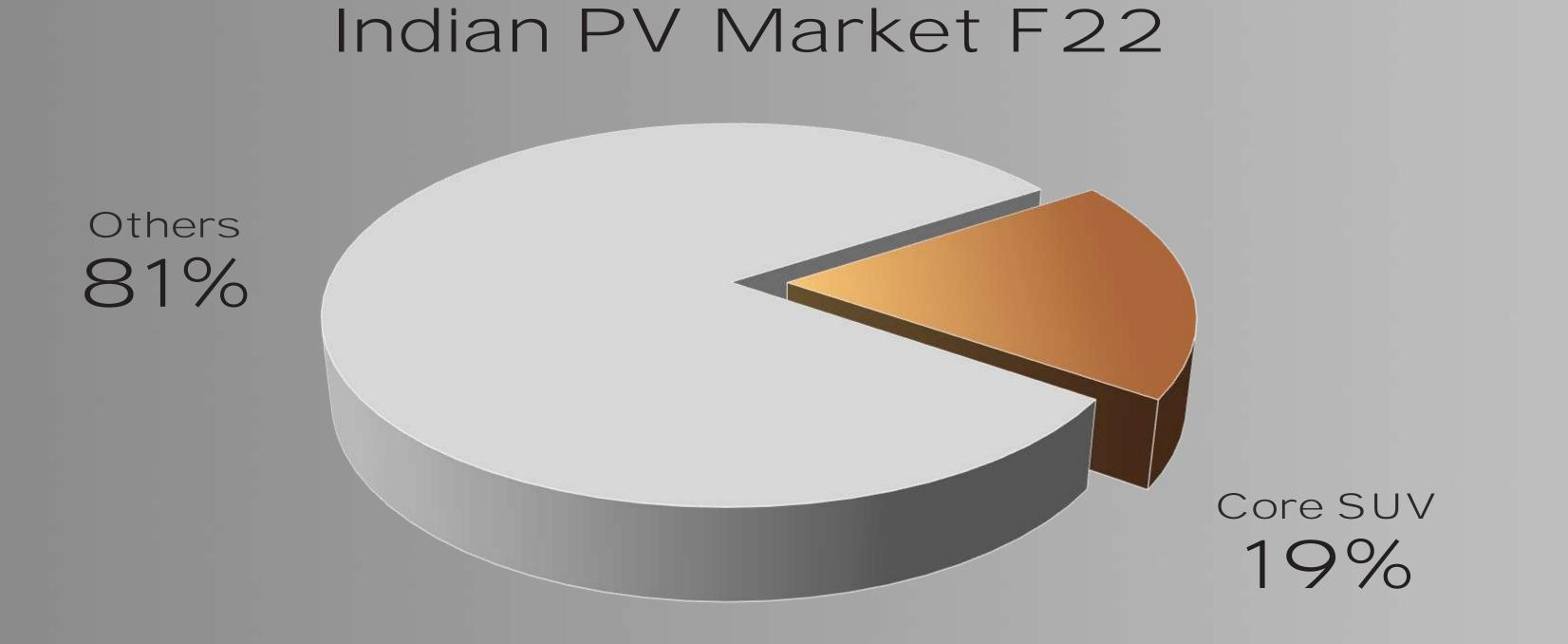
TOUGH YET SOPHISTICATED

THE MOST ASKED QUESTION?

ARE THERE MORE WHITE SPACES?

GLOBAL VISION 2027

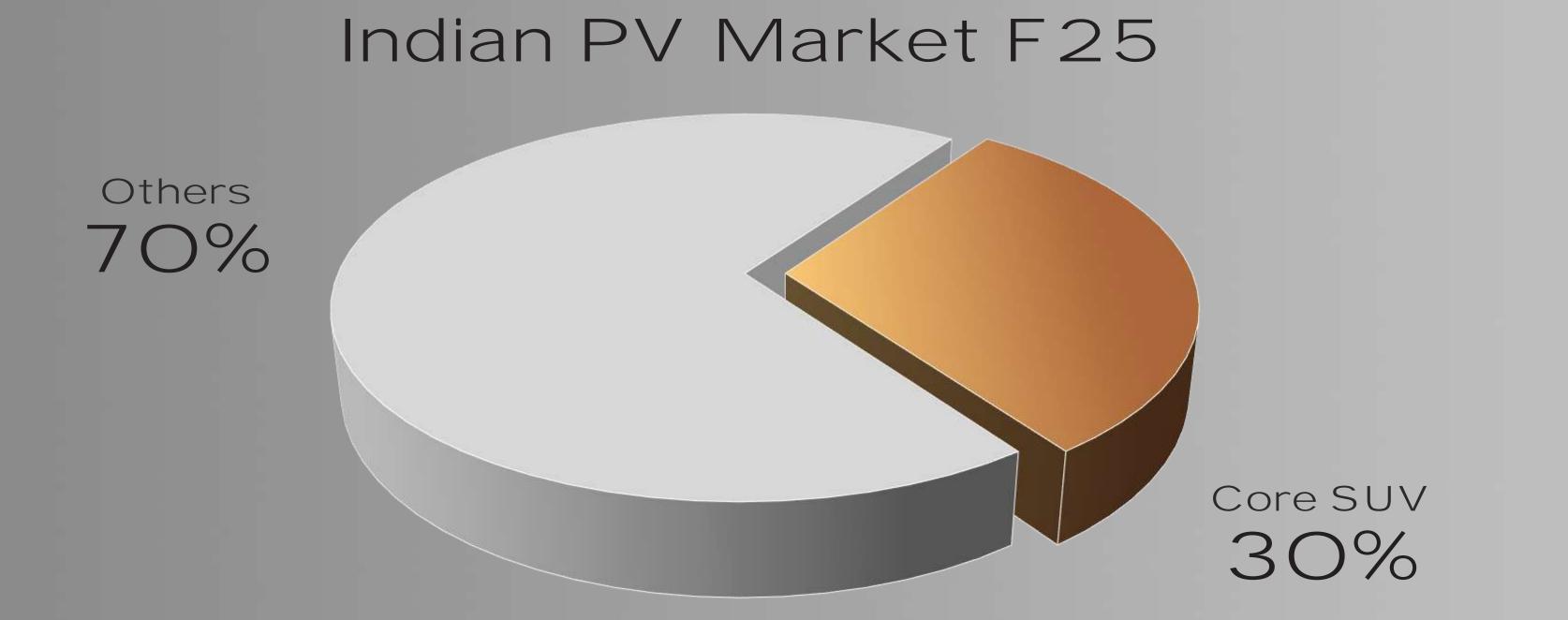
CORE SUVs - DRIVING THE INDUSTRY FORWARD





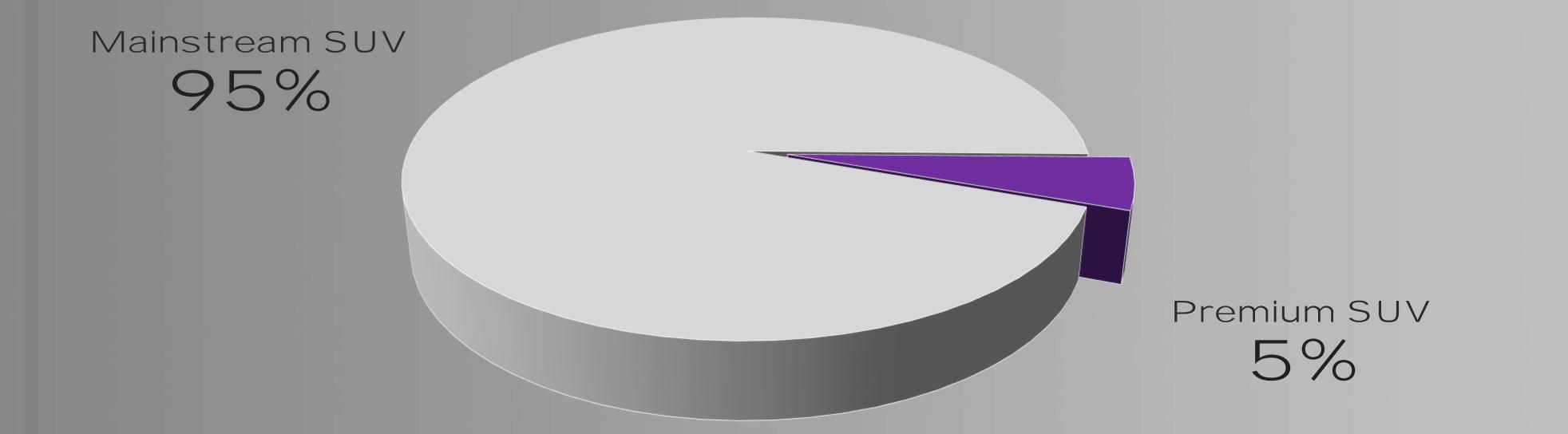
MAHINDRA CORE SUV GROWTH OVER LAST 3 YEARS

TURNING TAILWINDS INTO HEAD ROOM FOR GROWTH



70% of market white space yet to be tapped into

THE 5% CLUB — TIME TO OPEN THE GATES



Global Mainstream SUV Market waiting to be disrupted

Global SUV Market F25

THE NEXT CATEGORY OF WORLD BEATERS BY EXPLORING THE NEW IMPOSSIBLE





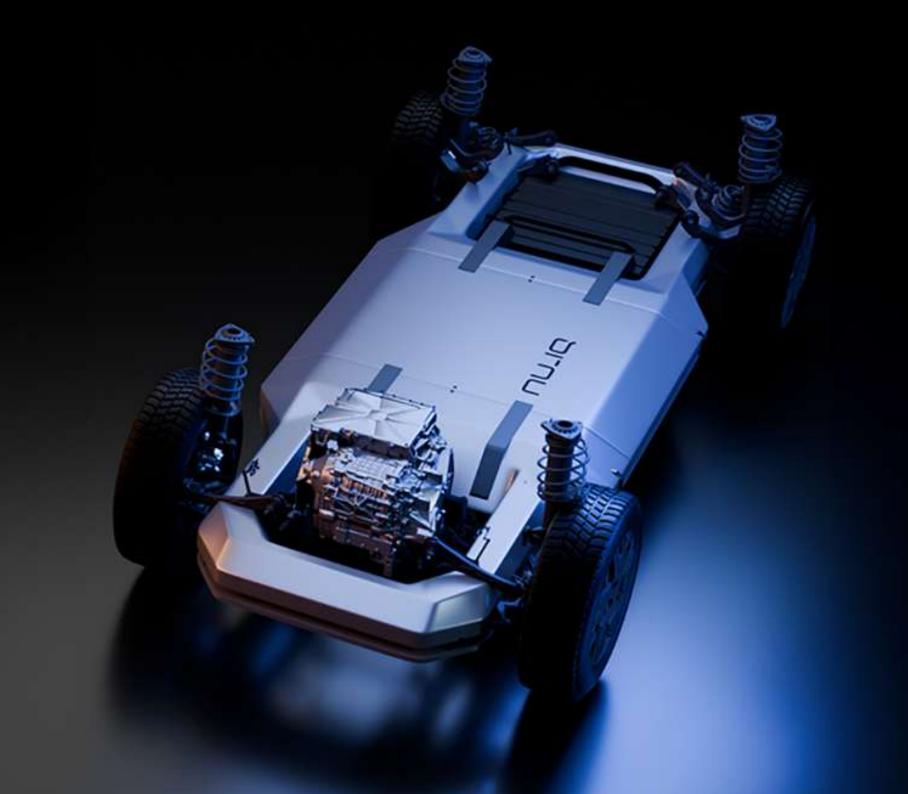
WILL TAKE THE GLOBAL C-SEGMENT HEAD-ON





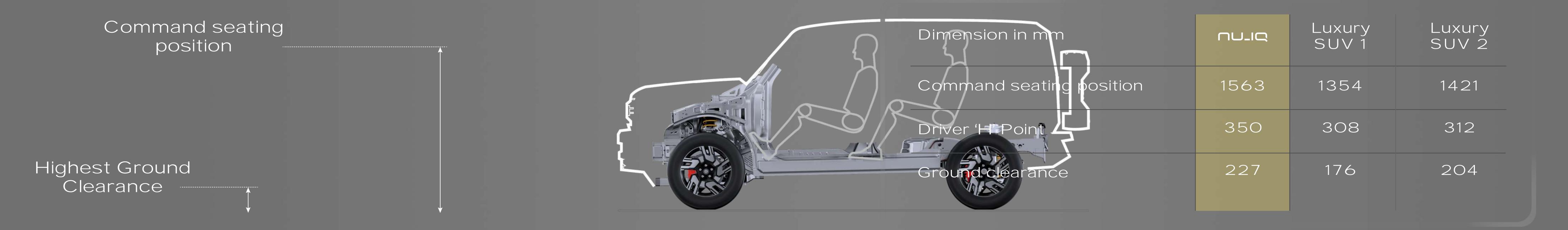
WORLD-BEATING PRODUCTS STARTING 2027





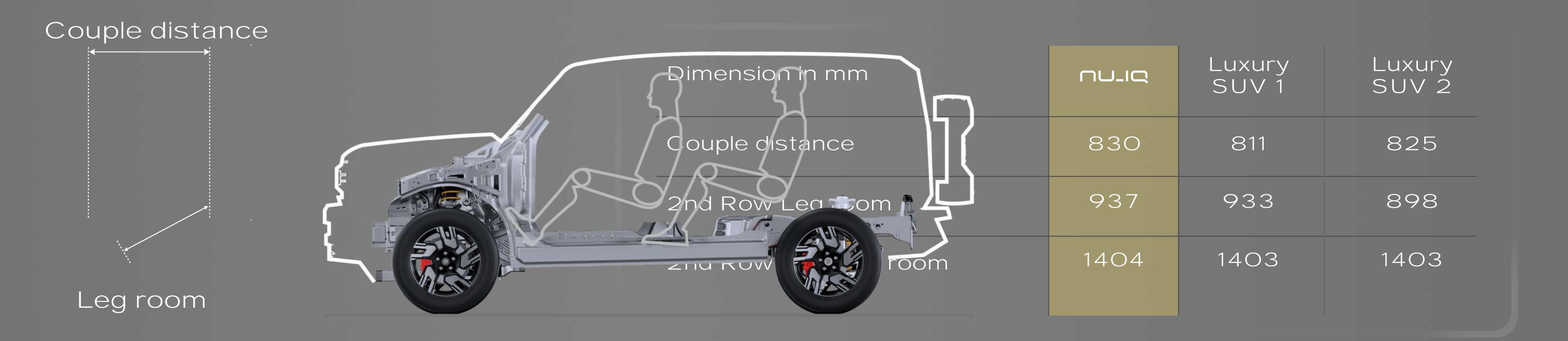
ELEVATE YOUR PERSPECTIVE — SEE FURTHER, GO FARTHER

With class leading commanding seats and best ground clearance, you sit where others aspire to be



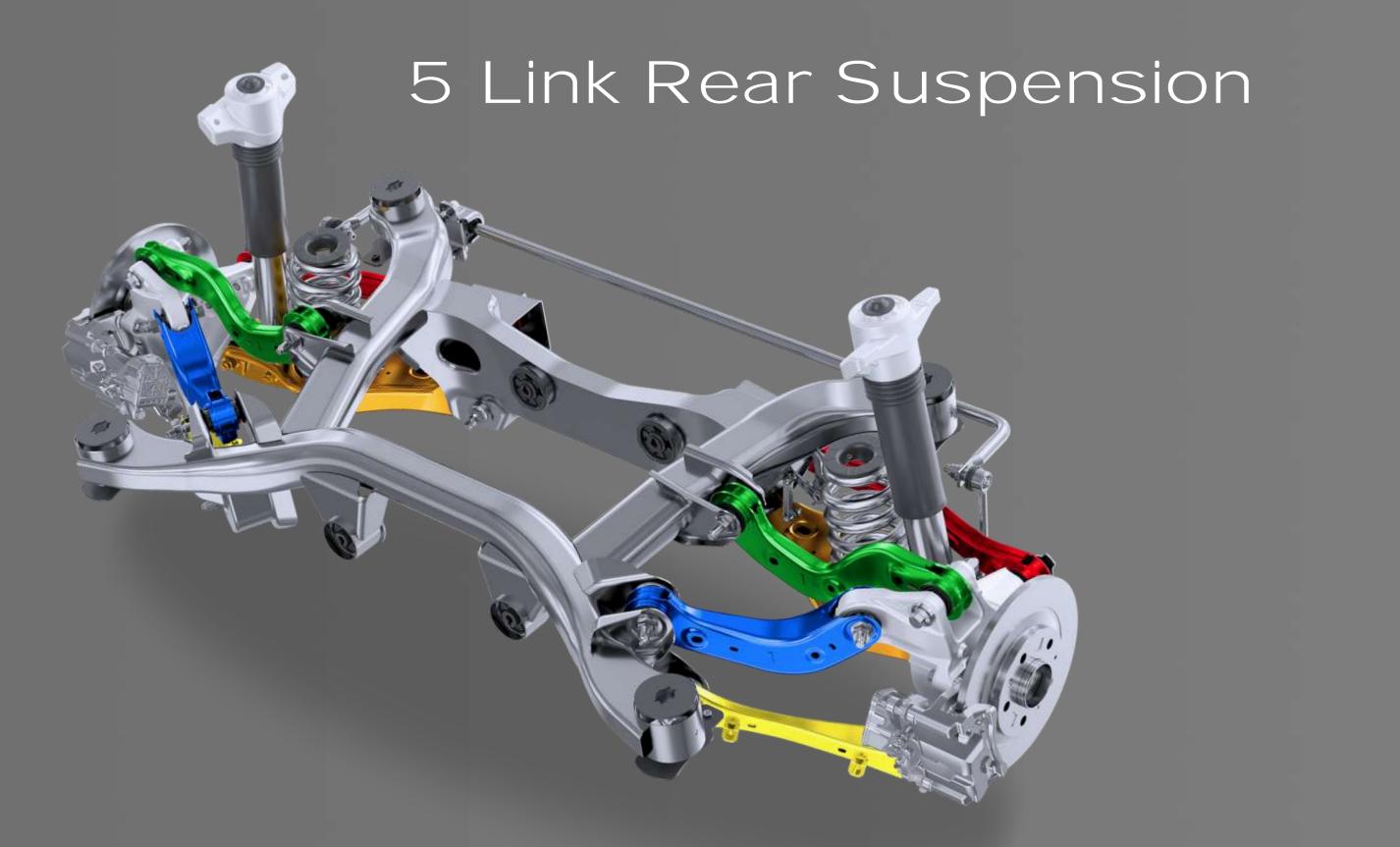
RELAX, RECLINE, ARRIVE - FIRST CLASS STARTS HERE

With miles of legroom and infinite shoulder-to-shoulder, the NU_IQ rewrites the rules on roominess

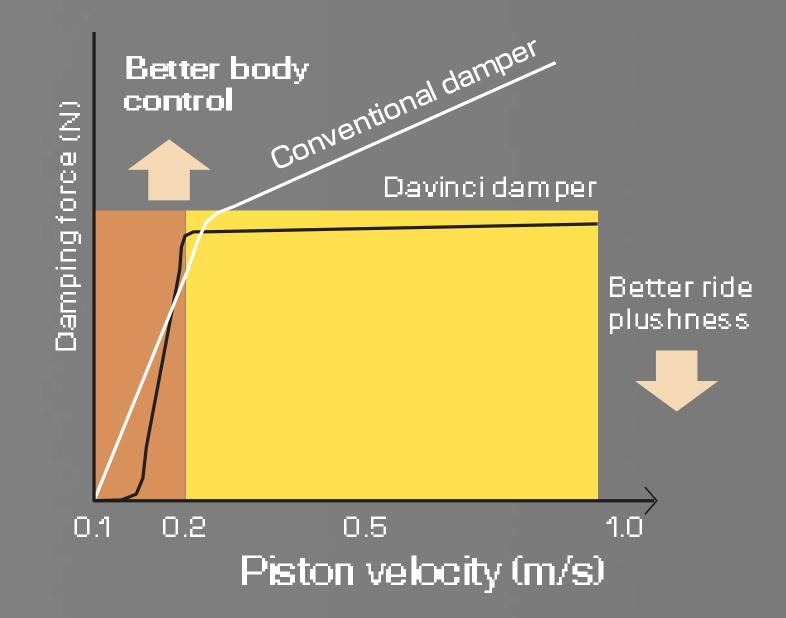


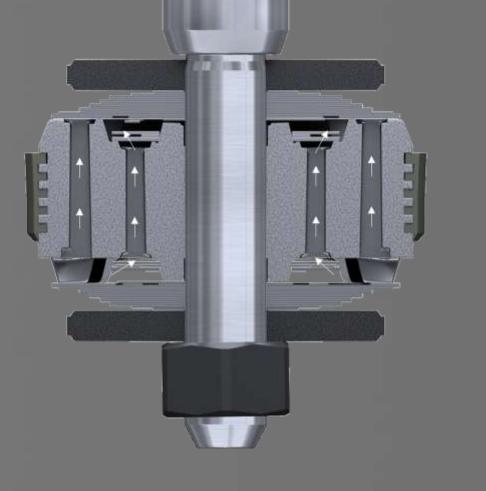
SUSPENSION OF DISBELIEF - RIDE CLOUD NINE, EVERY TIME

5-link luxury, advanced dampers: Comfort global icons dream of



DAVINCI * Damper Technology

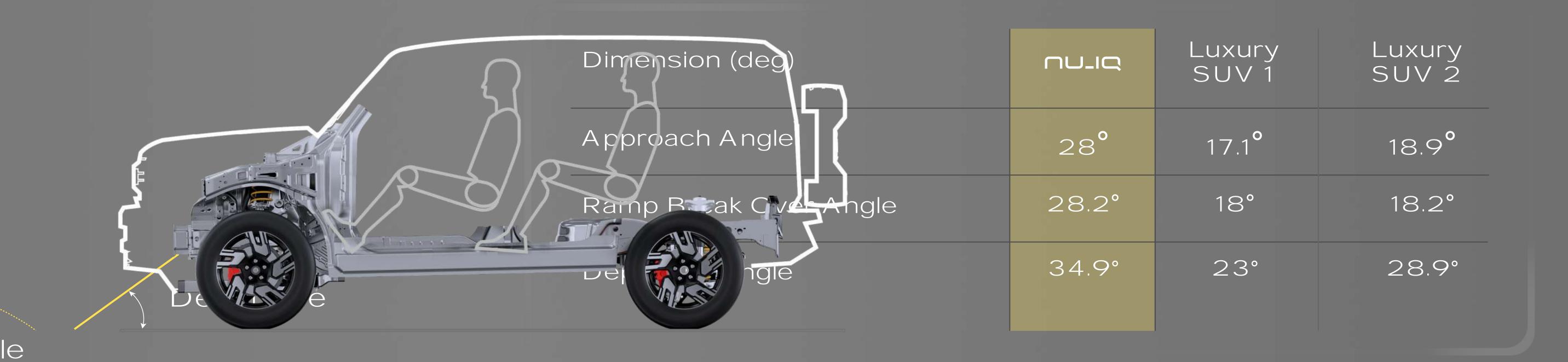




* First time in the World

WE APPROACH, WE CONQUER

Our angles attack where others hesitate - The world is our off-road playground

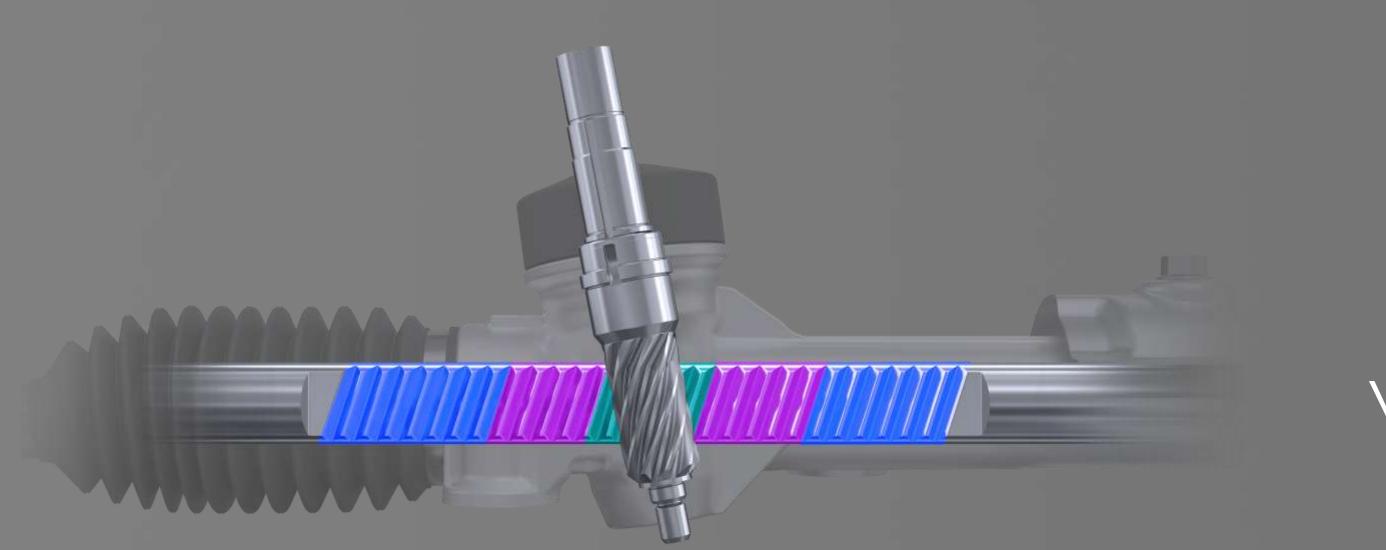


Approach Ramp break over angle

TURNING HEADS — AND CORNERS — BETTER THAN THE REST

Class-Leading Agility makes every twist and turn feel effortless, outmaneuvering luxury competitors at every turn





Variable Pitch

BOO-TIFUL CAPACITY — LOAD MORE, WORRY LESS

NU_IQ's 644L trunk means you bring your whole world, not just a weekend bag



Measurement	UNTIC	Luxury SUV 1	Luxury SUV 2
Luggage volume L upto roof	644	560	458
Luggage volume L upto seat backrest	450	450	360

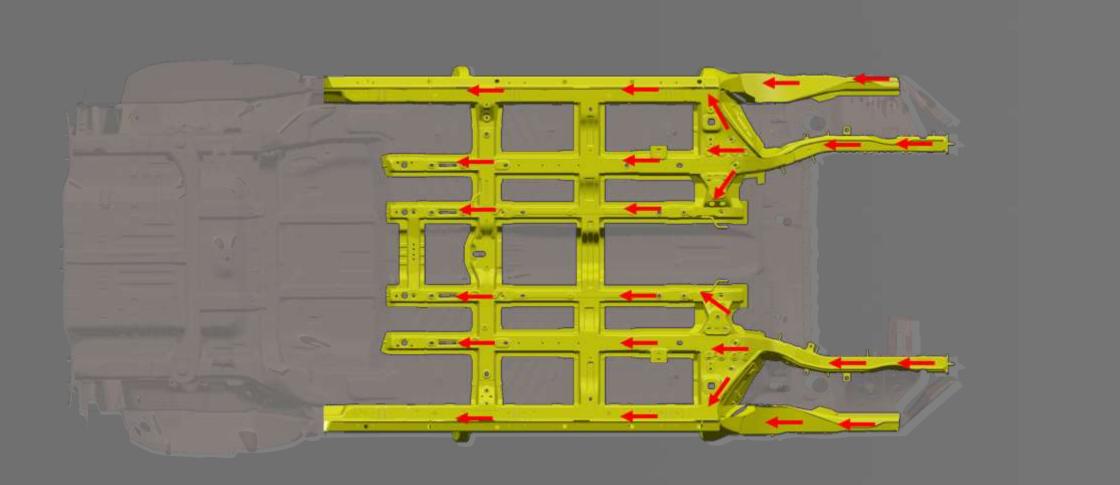
NO GYM REQUIRED — GO HEAVY ON STYLE, LIGHT ON EVERYTHING ELSE

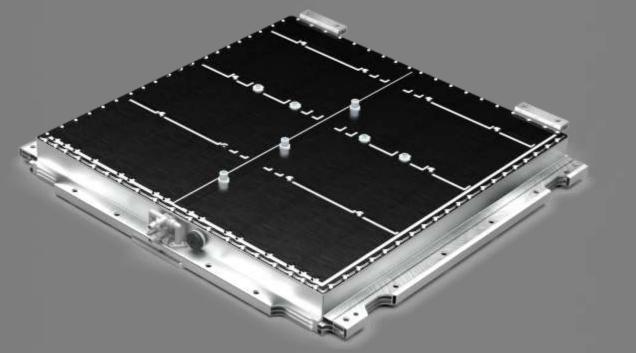
Lightweight means nimble drive, better handling and efficiency every day; With NU_IQ get more muscle without the mass



STRONG BONDS SURVIVE EVERY TEST — SO DO WE

Rigorously torture tested — fire, flood and the world's bumps, for a peace of mind only a few SUVs can promise





Robust Cell Chemistry

— LFP



Water immersion test — 30min



Fire test — 3min



Vibration test

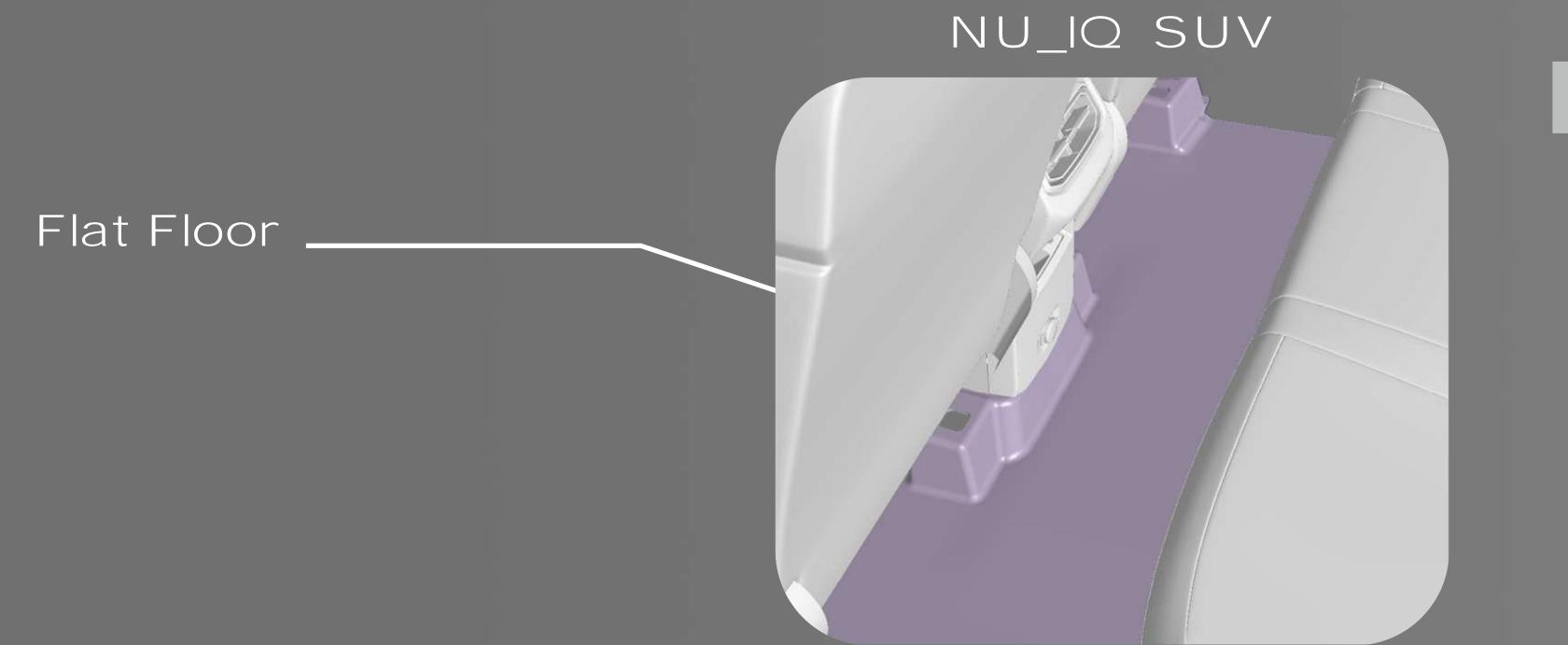
Twin_Trident
Optimized load path
for safety

Uni_Ring
Unified hotformed
door ring structure

Battery Safety

WE'RE RAISING STANDARDS, NOT TUNNELS

The first true ICE flat floor SUV in the world







ICE, ICE MAYBE? EV DEFINITELY. WHY NOT BOTH!

Introducing the null "flat-form" for multi-energy solutions

BRAINS, HEART AND SOUL - NU_IQ WIRES IT ALL IN

More than a tech stack — a living, breathing ecosystem delivering flexible features and future-ready tech

Cloud

Functional Architecture

Software Architecture

Hardware Architecture

System Network



Intelligent Network Topology Intuitive HMI

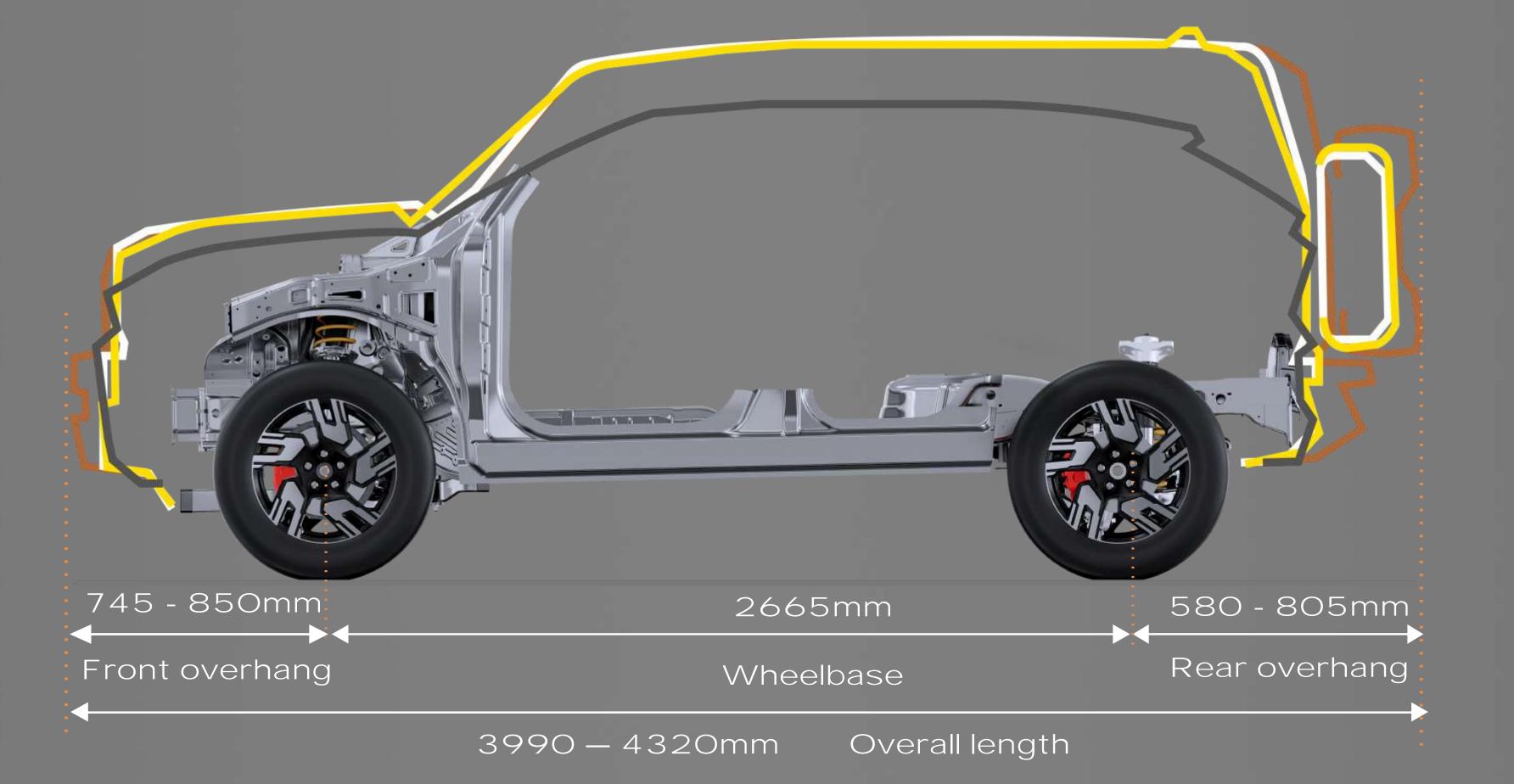
Intelligent & Scalable Compute

Overall length 3990mm to 4320mm

Largest Cabin space for 4.3m as well as sub 4m car length

TOO VERSATILE FOR A SINGLE BOX

NU_IQ delivers Sizes, Drives and Power for all



Multiple Powertrains

FWD/AWD

LHD/RHD

Source: In-house measurement