

Form No. MGT-7**Annual Return (other than OPCs and Small Companies)**

[Pursuant to sub-section (1) of section 92 of the Companies Act, 2013 and sub-rule (1) of rule 11 of the Companies (Management and Administration) Rules, 2014]

All fields marked in * are mandatory

Refer instruction kit for filing the form



Form language

☒ English ☐ Hindi**I REGISTRATION AND OTHER DETAILS**

i *Corporate Identity Number (CIN)

L65990MH1945PLC004558

ii (a) *Financial year for which the annual return is being filed (From date) (DD/MM/YYYY)

01/04/2025

(b) *Financial year for which the annual return is being filed (To date) (DD/MM/YYYY)

31/03/2026

(c) *Type of Annual filing

☒ Original☐ Revised

(d) SRN of MGT-7 filed earlier for the same financial years

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Particulars	As on filing date	As on the financial year end date
Name of the company	MAHINDRA AND MAHINDRA LIMITED	MAHINDRA AND MAHINDRA LIMITED
Registered office address	GATEWAY BUILDING , APOLLO BUNDER,,NA,MUMBAI,Maharashtra,India,400001	GATEWAY BUILDING , APOLLO BUNDER,,NA,MUMBAI,Maharashtra,India,400001
Latitude details	18.923591	18.923611
Longitude details	72.833053	72.832871

(a) *Photograph of the registered office of the Company showing external building and name prominently visible

Registered Office Photos .pdf

(b) *Permanent Account Number (PAN) of the company

AA*****5E

(c) *e-mail ID of the company

*****tors@mahindra.com

(d) *Telephone number with STD code

+91*****00

(e) Website	www.mahindra.com									
iv *Date of Incorporation (DD/MM/YYYY)	02/10/1945									
v (a) *Class of Company (as on the financial year end date) <i>(Private company/Public Company/One Person Company)</i>	Public company									
(b) *Category of the Company (as on the financial year end date) <i>(Company limited by shares/Company limited by guarantee/Unlimited company)</i>	Company limited by shares									
(c) *Sub-category of the Company (as on the financial year end date) <i>(Indian Non-Government company/Union Government Company/State Government Company/ Guarantee and association company/Subsidiary of Foreign Company)</i>	Indian Non-Government company									
vi *Whether company is having share capital (as on the financial year end date)	☒ Yes ☐ No									
vii (a) Whether shares listed on recognized Stock Exchange(s)	☒ Yes ☐ No									
(b) Details of stock exchanges where shares are listed										
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 10%;">S. No.</th> <th style="width: 50%;">Stock Exchange Name</th> <th style="width: 40%;">Code</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">1</td> <td>Bombay Stock Exchange (BSE)</td> <td>A1 - Bombay Stock Exchange (BSE)</td> </tr> <tr> <td style="text-align: center;">2</td> <td>National Stock Exchange (NSE)</td> <td>A1024 - National Stock Exchange (NSE)</td> </tr> </tbody> </table>		S. No.	Stock Exchange Name	Code	1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)	2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)
S. No.	Stock Exchange Name	Code								
1	Bombay Stock Exchange (BSE)	A1 - Bombay Stock Exchange (BSE)								
2	National Stock Exchange (NSE)	A1024 - National Stock Exchange (NSE)								
viii Number of Registrar and Transfer Agent	1									
<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 20%;">CIN of the Registrar and Transfer Agent</th> <th style="width: 20%;">Name of the Registrar and Transfer Agent</th> <th style="width: 30%;">Registered office address of the Registrar and Transfer Agents</th> <th style="width: 30%;">SEBI registration number of Registrar and Transfer Agent</th> </tr> </thead> <tbody> <tr> <td style="text-align: center;">L72400MH2017PLC444072</td> <td style="text-align: center;">KFIN TECHNOLOGIES LIMITED</td> <td>301, The Centrium, 3rd Floor, 57,, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai, Mumbai, Maharashtra, India, 400070</td> <td style="text-align: center;">INR000000221</td> </tr> </tbody> </table>		CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent	L72400MH2017PLC444072	KFIN TECHNOLOGIES LIMITED	301, The Centrium, 3rd Floor, 57,, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai, Mumbai, Maharashtra, India, 400070	INR000000221	
CIN of the Registrar and Transfer Agent	Name of the Registrar and Transfer Agent	Registered office address of the Registrar and Transfer Agents	SEBI registration number of Registrar and Transfer Agent							
L72400MH2017PLC444072	KFIN TECHNOLOGIES LIMITED	301, The Centrium, 3rd Floor, 57,, Lal Bahadur Shastri Road, Nav Pada, Kurla (West), Mumbai, Mumbai, Maharashtra, India, 400070	INR000000221							
ix * (a) Whether Annual General Meeting (AGM) held	☒ Yes ☐ No									
(b) If yes, date of AGM (DD/MM/YYYY)	30/07/2026									
(c) Due date of AGM (DD/MM/YYYY)	30/09/2026									
(d) Whether any extension for AGM granted	☐ Yes ☒ No									
(e) If yes, provide the Service Request Number (SRN) of the GNL-1 application form filed for extension										

(f) Extended due date of AGM after grant of extension (DD/MM/YYYY)

(g) Specify the reasons for not holding the same

II PRINCIPAL BUSINESS ACTIVITIES OF THE COMPANY

i *Number of business activities

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S. No.	Main Activity group code	Description of Main Activity group	Business Activity Code	Description of Business Activity	% of turnover of the company
1	C	Manufacturing	24	Manufacture of basic metals	0.03
2	C	Manufacturing	28	Manufacture of machinery and equipment n.e.c.	0.91
3	C	Manufacturing	29	Manufacture of motor vehicles, trailers and semi-trailers	92.22
4	C	Manufacturing	30	Manufacture of other transport equipment	0.4
5	G	Wholesale and retail trade; repair of motor vehicles and motorcycles	45	Wholesale and retail trade; repair of motor vehicles and motorcycles	4.39
6	G	Wholesale and retail trade; repair of motor vehicles and motorcycles	46	Wholesale trade, except of motor vehicles and motorcycleS	2.05

III PARTICULARS OF HOLDING, SUBSIDIARY AND ASSOCIATE COMPANIES (INCLUDING JOINT VENTURES)

i *No. of Companies for which information is to be given

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S. No.	CIN /FCRN	Other registration number	Name of the company	Holding/ Subsidiary/Associate/Jo int Venture	% of shares held

1		AU21101234	Mahindra Overseas Investment Company (Mauritius) Ltd	Subsidiary	100
2		IT07206571007	Mahindra Europe s.r.l.	Subsidiary	100
3		09052210	Mahindra Racing UK Limited	Subsidiary	100
4		82-0974405	Mahindra Automotive North America Inc.	Subsidiary	100
5		82-1348378	Mahindra Vehicle Sales and Service Inc.	Subsidiary	100
6		3630178028	Erkunt Traktor Sanayii A.S.	Subsidiary	100
7		3630022893	Erkunt Sanayi A.S.	Subsidiary	99.06
8		0105567208056	Mahindra South East Asia Limited	Subsidiary	100
9	U73100MH2011PTC212468		MAHINDRA INTEGRATED BUSINESS SOLUTIONS PRIVATE LIMITED	Subsidiary	100
10	U51900MH1978PLC020222		MAHINDRA ACCELO LIMITED	Subsidiary	100
11		9120000380944	PT Mahindra Accelo Steel Indonesia	Subsidiary	99.99
12	U27100MH2013PTC250979		MAHINDRA AUTO STEEL PRIVATE LIMITED	Subsidiary	75.5
13	U27100MH2009PTC193205		MAHINDRA ELECTRICAL STEEL PRIVATE LIMITED	Subsidiary	100
14	U27100MH1993PLC070416		MAHINDRA STEEL SERVICE CENTRE LIMITED	Subsidiary	61
15		03-01-02474	Mahindra MiddleEast Electrical Steel Service Centre (FZC)	Subsidiary	90
16	U37100MH2016PTC288535		MAHINDRA MSTC RECYCLING PRIVATE LIMITED	Subsidiary	50
17		B 192 444	Mahindra Two Wheelers Europe Holdings S.a.r.l.	Subsidiary	100

18		1315675-00 US	Mahindra USA, Inc.	Subsidiary	100
19	U34100GJ1978PLC003127		GROMAX AGRI EQUIPMENT LIMITED	Subsidiary	60
20	U01400MH2000PLC125781		MAHINDRA AGRI SOLUTIONS LIMITED	Subsidiary	99.06
21	U01400MH2018PLC315558		MAHINDRA SUMMIT AGRISCIENCE LIMITED	Subsidiary	60
22	U01403MH2013PTC242474		MAHINDRA HZPC PRIVATE LIMITED	Subsidiary	59.95
23	U01403MH2014PTC255946		MAHINDRA FRUITS PRIVATE LIMITED	Subsidiary	100
24	U65993MH2007PLC175649		MAHINDRA HOLDINGS LIMITED	Subsidiary	100
25	U62100MH2016PLC284135		MAHINDRA AIRWAYS LIMITED	Subsidiary	100
26	U64200MH1994PLC083996		MAHINDRA FIRST CHOICE WHEELS LIMITED	Subsidiary	54.7
27	U74140MH1992PLC066606		MAHINDRA AND MAHINDRA CONTECH LIMITED	Subsidiary	99.99
28	U99999MH1939PLC011344		PSL MEDIA & COMMUNICATION S LIMITED	Subsidiary	71.99
29	U74120MH2014NPL258367		NEW DEMOCRATIC ELECTORAL TRUST	Subsidiary	72.07
30	U02005MH2001PLC131699		KOTA FARM SERVICES LIMITED	Subsidiary	51.02
31	U74990MH2010PTC207854		MAHINDRA SUSTEN PRIVATE LIMITED	Subsidiary	60.01
32	U40108MH2020PTC344712		MARTIAL SOLREN PRIVATE LIMITED	Subsidiary	100
33	U35105MH2023PTC403886		ILLUMINATE HYBREN PRIVATE LIMITED	Subsidiary	100
34	U35105MH2023PTC404100		HAZEL HYBREN PRIVATE LIMITED	Subsidiary	100
35	U35105MH2023PTC404642		GELOS SOLREN PRIVATE LIMITED	Subsidiary	100
36	U35105MH2023PTC404643		FURIES SOLREN PRIVATE LIMITED	Subsidiary	100
37	U35106MH2023PTC414711		KYROS HYBREN PRIVATE LIMITED	Subsidiary	100

38	U35106MH2023PTC414663		JADE HYBREN PRIVATE LIMITED	Subsidiary	100
39	U35106MH2023PTC414783		LAYER HYBREN PRIVATE LIMITED	Subsidiary	100
40	U35106MH2023PTC415521		MIGOS HYBREN PRIVATE LIMITED	Subsidiary	100
41	U35106MH2024PTC424600		NEON HYBREN PRIVATE LIMITED	Subsidiary	100
42	U35106MH2024PTC424601		ORION HYBREN PRIVATE LIMITED	Subsidiary	100
43	U35106MH2024PTC424604		PULSE HYBREN PRIVATE LIMITED	Subsidiary	100
44	U35106MH2024PTC424605		QUEST HYBREN PRIVATE LIMITED	Subsidiary	100
45	U35106MH2024PTC435741		STEER HYBREN PRIVATE LIMITED	Subsidiary	100
46	U35106MH2024PTC436142		TARGET HYBREN PRIVATE LIMITED	Subsidiary	100
47	U35106MH2024PTC436204		VELOS HYBREN PRIVATE LIMITED	Subsidiary	100
48	U35106MH2024PTC436396		RHYME HYBREN PRIVATE LIMITED	Subsidiary	100
49	U35106MH2024PTC437269		ULTROGEN HYBREN PRIVATE LIMITED	Subsidiary	100
50		92-3714652	Bristlecone Worldwide, Inc. (Formerly known as Bristlecone Ltd.)	Subsidiary	94.72
51		CHE-380.287.979	Bristlecone International AG	Subsidiary	100
52		BC0882483	Bristlecone Consulting Limited	Subsidiary	100
53		77-0485545	Bristlecone Inc.	Subsidiary	100
54		03169221	Bristlecone UK Limited	Subsidiary	100
55		200701014027	Bristlecone (Malaysia) Sdn. Bhd.	Subsidiary	100
56		DMCC61517	Bristlecone Middle East DMCC	Subsidiary	100
57		3-102-842025	Bristlecone Internacional Costa Rica Limited	Subsidiary	100
58	U30007MH1991PTC064368		BRISTLECONE INDIA PRIVATE LIMITED	Subsidiary	100

59		200300626G	Bristlecone (Singapore) Pte. Ltd.	Subsidiary	100
60		HRB 58387	Bristlecone GmbH	Subsidiary	100
61	L55101MH1996PLC405715		MAHINDRA HOLIDAYS & RESORTS INDIA LIMITED	Subsidiary	66.74
62	U55101TN2007PLC063285		Mahindra Hotels and Residences India Limited	Subsidiary	100
63	U45209CH2012PTC033473		GABLES PROMOTERS PRIVATE LIMITED	Subsidiary	100
64		0105555151500	MH Boutique Hospitality Limited	Subsidiary	49
65		0105548060791	Infinity Hospitality Group Company Limited	Subsidiary	100
66		200701022057	Heritage Bird (M) Sdn Bhd	Subsidiary	100
67		123803 C1/GBL	MHR Holdings (Mauritius) Limited	Subsidiary	100
68		B182265	Covington S.r.l	Subsidiary	100
69		2033337-1	Holiday Club Resorts Oy,	Subsidiary	100
70		2535232-8	Kiinteist Oy Rauhan Liikekiinteist 1	Subsidiary	100
71		2441531-5	Keskininen Kiinteist Oy Salla Star	Subsidiary	100
72		556683-0385	Holiday Club Sweden AB	Subsidiary	100
73		559032-5733	Holiday Club Sport and Spa Hotels AB	Subsidiary	100
74		559137-7659	re Villa 3 AB	Subsidiary	100
75		556676-0327	Ownership Service Sweden AB	Subsidiary	100
76		B76081603	Holiday Club Canarias Investments S.L.U.	Subsidiary	100
77		B76282904	Holiday Club Canarias Vacation Club, S.L.U.	Subsidiary	100
78		B76081611	Holiday Club Canarias Sales & Marketing S.L.U.	Subsidiary	100

79		B76081629	Holiday Club Canarias Resort Management S.L.U.	Subsidiary	100
80	U55101MH2022PLC389112		MAHINDRA HOLIDAYS & RESORTS HARIHARESHWAR LIMITED	Subsidiary	100
81	U55101KA1994PLC015472		GUESTLINE HOSPITALITY MANAGEMENT AND DEVELOPEMENT SERVICES LIMITED	Subsidiary	99.46
82	L65921MH1991PLC059642		MAHINDRA AND MAHINDRA FINANCIAL SERVICES LIMITED	Subsidiary	52.49
83	U65990MH1987PLC042609		MAHINDRA INSURANCE BROKERS LIMITED	Subsidiary	100
84	U65922MH2007PLC169791		MAHINDRA RURAL HOUSING FINANCE LIMITED	Subsidiary	98.43
85	U65900MH2013PTC244758		MAHINDRA MANULIFE INVESTMENT MANAGEMENT PRIVATE LIMITED	Subsidiary	51
86	U67100MH2013PTC245464		MAHINDRA MANULIFE TRUSTEE PRIVATE LIMITED	Subsidiary	51
87	U85320MH2019NPL323553		MAHINDRA FINANCE CSR FOUNDATION	Subsidiary	100
88		PB4963	Mahindra Ideal Finance Limited	Subsidiary	58.2
89	L45200MH1999PLC118949		MAHINDRA LIFESPACE DEVELOPERS LIMITED	Subsidiary	52.41
90	U92490TN1997PLC037551		MAHINDRA WORLD CITY DEVELOPERS LIMITED	Subsidiary	89
91	U45209TN2014PLC098543		MAHINDRA INDUSTRIAL PARK CHENNAI LIMITED	Subsidiary	60
92	U45209RJ2005PLC021207		MAHINDRA WORLD CITY (JAIPUR) LIMITED	Subsidiary	74

93	U45309MH2005PLC156225		MAHINDRA WORLD CITY (MAHARASHTRA) LIMITED	Subsidiary	100
94	U00000MH2000PLC354304		MAHINDRA KNOWLEDGE PARK MOHALI LIMITED	Subsidiary	99.97
95	U70102MH1989PTC051878		DEEP MANGAL DEVELOPERS PVT LTD	Subsidiary	100
96	U72900MH2007PLC173137		KNOWLEDGE TOWNSHIP LIMITED	Subsidiary	100
97	U45203MH2008PLC183107		MAHINDRA BLOOMDALE DEVELOPERS LIMITED	Subsidiary	100
98	U45203MH2008PLC184190		INDUSTRIAL TOWNSHIP (MAHARASHTRA) LIMITED	Subsidiary	100
99	U45201MH2001PLC131942		MAHINDRA INFRASTRUCTURE DEVELOPERS LIMITED	Subsidiary	100
100	U45205MH1999PLC121235		MAHINDRA WATER UTILITIES LIMITED	Subsidiary	99
101	U70109MH2010PLC203619		ANTHURIUM DEVELOPERS LIMITED	Subsidiary	100
102	U70102MH2013PTC241512		MAHINDRA INDUSTRIAL PARK PRIVATE LIMITED	Subsidiary	100
103	U70102MH2010PTC203618		MAHINDRA HOMES PRIVATE LIMITED	Subsidiary	100
104	U70100MH2017PLC299424		MAHINDRA HAPPINEST DEVELOPERS LIMITED	Subsidiary	51
105	U45200MH1996PTC099607		MOONSHINE CONSTRUCTION PRIVATE LIMITED	Subsidiary	100
106	U14296KA2017PTC103643		Shreyas Stones Private Limited	Subsidiary	100
107	U41000MH2026PLC464693		MAHINDRA BLOSSOM DEVELOPERS LIMITED	Subsidiary	100
108	L63000MH2007PLC173466		MAHINDRA LOGISTICS LIMITED	Subsidiary	59.58

109	U63030MH2011PTC216628		LORDS FREIGHT (INDIA) PRIVATE LIMITED	Subsidiary	100
110	U63000MH2012PTC237062		2 X 2 LOGISTICS PRIVATE LIMITED	Subsidiary	55
111	U63040MH2006PTC165956		MLL EXPRESS SERVICES PRIVATE LIMITED	Subsidiary	100
112	U63040MH2006PTC165959		MLL MOBILITY PRIVATE LIMITED	Subsidiary	100
113	U62100MH2022PTC390187		V-LINK FREIGHT SERVICES PRIVATE LIMITED	Subsidiary	100
114	U60221TG2018PTC125881		ZIPZAP LOGISTICS PRIVATE LIMITED	Subsidiary	64.1
115	U72900MH2000PLC129103		MAHINDRA EMARKET LIMITED	Subsidiary	100
116		133379218	Mahindra Automotive Australia Pty. Ltd.	Subsidiary	100
117	L25200MH1981PLC025731		MAHINDRA EPC IRRIGATION LIMITED	Subsidiary	54.2
118	U74999MH2018PTC317132		MAHINDRA TOP GREENHOUSES PRIVATE LIMITED	Subsidiary	60
119	U30400MH2025PLC444920		MAHINDRA ADVANCED TECHNOLOGIES LIMITED	Subsidiary	100
120	U75220MH2012PLC233889		MAHINDRA DEFENCE SYSTEMS LIMITED	Subsidiary	100
121	U75302MH2013PLC242268		MAHINDRA TELEPHONICS INTEGRATED SYSTEMS LIMITED	Subsidiary	100
122		34FZ208103127	Mahindra Emirates Vehicle Armouring FZ-LLC	Subsidiary	88
123		200171978	Mahindra Armored Vehicles Jordan, LLC.	Subsidiary	100
124		1996/016456/07	Mahindra and Mahindra South Africa (Proprietary) Limited	Subsidiary	100
125	U18101MH1995PLC095482		NBS INTERNATIONAL LIMITED	Subsidiary	100

126	U63033MH2008PTC179520		MAHINDRA AEROSPACE PRIVATE LIMITED	Subsidiary	100
127	U35122MH2011PTC212744		MAHINDRA AEROSTRUCTURES PRIVATE LIMITED	Subsidiary	100
128		23972590/000110	Mahindra do Brasil Industrial Ltda.	Subsidiary	100
129	U34101MH2015PTC265665		CLASSIC LEGENDS PRIVATE LIMITED	Subsidiary	58.37
130		01531594	BSA Company Limited	Subsidiary	100
131		07810964	The Birmingham Small Arms Company Limited	Subsidiary	100
132		01977954	BSA Corporation Limited	Subsidiary	100
133		07806702	B.S.A. Motor Cycles Limited	Subsidiary	100
134	U40100MH2017PTC296621		MAHINDRA SUSTAINABLE ENERGY PRIVATE LIMITED	Subsidiary	100
135	U74120MH2015PTC269074		MARVEL SOLREN PRIVATE LIMITED	Subsidiary	100
136	U40106MH2021PTC358435		Mahindra Solarize Private Limited	Subsidiary	100
137	U40106MH2022PTC389552		RESURGENCE SOLARIZE URJA PRIVATE LIMITED	Subsidiary	100
138	U40100MH2016PTC271679		MAHINDRA TEQO PRIVATE LIMITED	Subsidiary	80
139	U45200MH1992PLC068846		MAHINDRA CONSTRUCTION COMPANY LIMITED	Subsidiary	91.66
140		C118023461	Mahindra Automotive Mauritius Limited	Subsidiary	100
141		HRB 239596	Automobili Pininfarina GmbH	Subsidiary	100
142		301183784	Automobili Pininfarina Americas Inc.	Subsidiary	100
143	U72300MH2015PTC267700		CARNOT TECHNOLOGIES PRIVATE LIMITED	Subsidiary	52.69
144	L50210PB1985PLC006473		SWARAJ ENGINES LTD	Subsidiary	52.11

145	U34103MH2022PLC392623		MAHINDRA ELECTRIC AUTOMOBILE LIMITED	Subsidiary	99.99
146	U29253MH2012PTC330338		M.I.T.R.A. AGRO EQUIPMENTS PRIVATE LIMITED	Subsidiary	100
147	U29102MH2023PLC403752		MAHINDRA LAST MILE MOBILITY LIMITED	Subsidiary	78.11
148		55890 C1/GBL	Mahindra Investment Company Mauritius Ltd (Formerly known as Mahindra-BT Investment Company (Mauritius) Limited)	Subsidiary	100
149	L50101PB1983PLC005516		SML MAHINDRA LIMITED	Subsidiary	58.97
150	U74999MH2000PLC126610		OFFICEMART INDIA .COM LIMITED	Associate	50
151	L64200MH1986PLC041370		TECH MAHINDRA LIMITED	Associate	25.31
152		2800-01-000877	Mitsubishi Mahindra Agricultural Machinery co., Ltd.	Associate	33.33
153		65937635	PF Holdings B.V.	Associate	40
154	U74999MH2014PTC306120		SMARTSHIFT LOGISTICS SOLUTIONS PRIVATE LIMITED	Associate	21.57
155	U40300DL2020PTC374527		RENEW SUNLIGHT ENERGY PRIVATE LIMITED	Associate	37.2
156	L51100PN2010PTC136340		Brainbees Solutions Limited	Associate	8.63
157	U85310MH2006NPL160651		TECH MAHINDRA FOUNDATION	Associate	0

IV SHARE CAPITAL, DEBENTURES AND OTHER SECURITIES OF THE COMPANY

i SHARE CAPITAL

(a) Equity share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of equity shares	27869000000.00	1243528831.00	1243528831.00	1243528831.00
Total amount of equity shares (in rupees)	139345000000.00	6217644155.00	6217644155.00	6217644155.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Ordinary Equity Shares				
Number of equity shares	27869000000	1243528831	1243528831	1243528831
Nominal value per share (in rupees)	5	5	5	5
Total amount of equity shares (in rupees)	139345000000.00	6217644155.00	6217644155.00	6217644155.00

(b) Preference share capital

Particulars	Authorised Capital	Issued capital	Subscribed capital	Paid Up capital
Total number of preference shares	1500000000.00	0.00	0.00	0.00
Total amount of preference shares (in rupees)	15000000000.00	0.00	0.00	0.00

Number of classes

1

Class of shares	Authorised Capital	Issued capital	Subscribed Capital	Paid Up capital
Preference Shares				
Number of preference shares	1500000000	0	0	0
Nominal value per share (in rupees)	10	10	10	10
Total amount of preference shares (in	15000000000	0.00	0	0

rupees)

(c) Unclassified share capital

Particulars	Authorised Capital
Total amount of unclassified shares	250000000

(d) Break-up of paid-up share capital

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
	Physical	DEMAT	Total			
(i) Equity shares						
At the beginning of the year	3246408	1240282423	1243528831.00	6217644155	6217644155	
Increase during the year	0.00	490864.00	490864.00	2454320.00	2454320.00	0.00
i Public Issues	0	0	0.00	0	0	
ii Rights issue	0	0	0.00	0	0	
iii Bonus issue	0	0	0.00	0	0	
iv Private Placement/ Preferential allotment	0	0	0.00	0	0	
v ESOPs	0	0	0.00	0	0	
vi Sweat equity shares allotted	0	0	0.00	0	0	
vii Conversion of Preference share	0	0	0.00	0	0	
viii Conversion of Debentures	0	0	0.00	0	0	
ix GDRs/ADRs	0	0	0.00	0	0	
x Others, specify						
Increase due to conversion of physical shares into demat	0	490864	490864.00	2454320	2454320	0
Decrease during the year	490864.00	0.00	490864.00	2454320.00	2454320.00	0
i Buy-back of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	

Particulars	Number of shares			Total Nominal Amount	Total Paid-up amount	Total premium
iv Others, specify Decrease due to conversion of physical shares into demat	490864		490864.00	2454320	2454320	
At the end of the year	2755544.00	1240773287.00	1243528831.00	6217644155.00	6217644155.00	
(ii) Preference shares						
At the beginning of the year	0	0	0.00	0	0	
Increase during the year	0.00	0.00	0.00	0.00	0.00	0
i Issues of shares	0	0	0.00	0	0	
ii Re-issue of forfeited shares	0	0	0.00	0	0	
iii Others, specify NA	0	0	0.00	0	0	
Decrease during the year	0.00	0.00	0.00	0.00	0.00	0
i Redemption of shares	0	0	0.00	0	0	
ii Shares forfeited	0	0	0.00	0	0	
iii Reduction of share capital	0	0	0.00	0	0	
iv Others, specify NA	0	0	0.00	0	0	
At the end of the year	0.00	0.00	0.00	0.00	0.00	

ISIN of the equity shares of the company

INE101A01026

ii Details of stock split/consolidation during the year (for each class of shares)

0

Class of shares		
Before split / Consolidation		Number of shares

	Face value per share	
After split / consolidation	Number of shares	
	Face value per share	

iii Details of shares/Debentures Transfers since closure date of last financial year (or in the case of the first return at any time since the incorporation of the company)

☐ Nil

Number of transfers

171

Attachments:

1. Details of shares/Debentures Transfers

Transfer Details.xlsm.xlsm

iv Debentures (Outstanding as at the end of financial year)

(a) Non-convertible debentures

*Number of classes

1

Classes of non-convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Non-convertible debentures	9750	1000000	9750000000.00
Total	9750.00	1000000.00	9750000000.00

Classes of non-convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	9750000000	0	0	9750000000.00
Total	9750000000.00	0.00	0.00	9750000000.00

(b) Partly convertible debentures

*Number of classes

0

Classes of partly convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)

Total			

Classes of partly convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Total				

(c) Fully convertible debentures

*Number of classes

1

Classes of fully convertible debentures	Number of units	Nominal value per unit	Total value (Outstanding at the end of the year)
Fully convertible debentures	667	45	30015.00
Total	667.00	45.00	30015.00

Classes of fully convertible debentures	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Fully convertible debentures	30015	0	0	30015.00
Total	30015.00	0.00	0.00	30015.00

(d) Summary of Indebtedness

Particulars	Outstanding as at the beginning of the year	Increase during the year	Decrease during the year	Outstanding as at the end of the year
Non-convertible debentures	9750000000.00	0.00	0.00	9750000000.00
Partly convertible debentures	0.00	0.00	0.00	0.00
Fully convertible debentures	30015.00	0.00	0.00	30015.00
Total	9750030015.00	0.00	0.00	9750030015.00

v Securities (other than shares and debentures)

1

Type of Securities	Number of Securities	Nominal Value of each Unit	Total Nominal Value	Paid up Value of each Unit	Total Paid up Value
Zero Interest Bonds	669	55	37110	55	37110
Total	669		37110		37110

V Turnover and net worth of the company (as defined in the Companies Act, 2013)

i *Turnover

1455757653463.47

ii * Net worth of the Company

739947596017.14

VI SHARE HOLDING PATTERN**A Promoters**

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	6138266	0.49	0	0.00
	(ii) Non-resident Indian (NRI)	1019544	0.08	0	0.00
	(iii) Foreign national (other than NRI)	0	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	0	0.00	0	0.00
	(iii) Government companies	0	0.00	0	0.00
3	Insurance companies	0	0.00	0	0.00

4	Banks	0	0.00	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	0	0.00	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	132956772	10.69	0	0.00
10	Others (included M&M Benefi	85463066	6.87	0	0.00
	Total	225577648.00	18.13	0.00	0

Total number of shareholders (promoters)

23

B Public/Other than promoters

S. No	Category	Equity		Preference	
		Number of shares	Percentage	Number of shares	Percentage
1	Individual/Hindu Undivided Family				
	(i) Indian	105810966	8.51	0	0.00
	(ii) Non-resident Indian (NRI)	6918699	0.56	0	0.00
	(iii) Foreign national (other than NRI)	4013	0.00	0	0.00
2	Government				
	(i) Central Government	0	0.00	0	0.00
	(ii) State Government	884264	0.07	0	0.00
	(iii) Government companies	5175	0.00	0	0.00
3	Insurance companies	130804189	10.52	0	0.00

4	Banks	1538787	0.12	0	0.00
5	Financial institutions	0	0.00	0	0.00
6	Foreign institutional investors	0	0.00	0	0.00
7	Mutual funds	210838895	16.95	0	0.00
8	Venture capital	0	0.00	0	0.00
9	Body corporate (not mentioned above)	7316451	0.59	0	0.00
10	Others	553829744	44.54	0	0.00
	Alternative Investme				
	Total	1017951183.00	81.86	0.00	0

Total number of shareholders (other than promoters)

978907

Total number of shareholders (Promoters + Public/Other than promoters)

978930.00

Breakup of total number of shareholders (Promoters + Other than promoters)

Sl.No	Category	
1	Individual - Female	185323
2	Individual - Male	431281
3	Individual - Transgender	6
4	Other than individuals	362320
	Total	978930.00

C Details of Foreign institutional investors' (FIIs) holding shares of the company

Name of the FII	Address	Date of Incorporation	Country of Incorporation	Number of shares held	% of shares held

VII NUMBER OF PROMOTERS, MEMBERS, DEBENTURE HOLDERS

[Details of Promoters, Members (other than promoters), Debenture holders]

Details	At the beginning of the year	At the end of the year
Promoters	29	23
Members (other than promoters)	925182	978907
Debenture holders	36	36

VIII DETAILS OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

A Composition of Board of Directors

Category	Number of directors at the beginning of the year		Number of directors at the end of the year		Percentage of shares held by directors as at the end of year	
	Executive	Non-executive	Executive	Non-executive	Executive	Non-executive
A Promoter	0	1	0	1	0	0.11
B Non-Promoter	2	6	2	7	0.04	0.00
i Non-Independent	2	1	2	1	0.04	0
ii Independent	0	5	0	6	0	0
C Nominee Directors representing	0	1	0	1	0.00	0.00
i. Banks and FIs	0	0	0	0	0	0
ii Investing institutions	0	0	0	0	0	0
iii Government	0	0	0	0	0	0
iv Small share holders	0	0	0	0	0	0
v Others	0	1	0	1	0	0
Total	2	8	2	9	0.04	0.11

*Number of Directors and Key managerial personnel (who is not director) as on the financial year end date

14

B (i) Details of directors and Key managerial personnel as on the closure of financial year

Name	DIN/PAN	Designation	Number of equity shares held	Date of cessation (after closure of financial year : If any) (DD/MM/YYYY)
AMARJYOTI BARUA	AEMPB9155R	CFO	15651	
SAILESH KUMAR DAGA	ADIPD1752F	Company Secretary	0	
PADMASREE WARRIOR	10387032	Director	0	
RANJAN PANT	00005410	Director	0	
SAT PAL BHANOO	10482731	Nominee Director	0	
SAMINA HAMIED	00027923	Director	0	
MUTHU RAJU PARAVASA RAJU VIJAY KUMAR	05170323	Director	0	
ANISH DILIP SHAH	02719429	CEO	287696	
RAJESH GANESH JEJURIKAR	00046823	Whole-time director	182309	
NISABA GODREJ	00591503	Director	0	
. MUTHIAH MURUGAPPAN	07858587	Director	0	
SHIKHA SANJAYA SHARMA	00043265	Director	0	
ANAND GOPAL MAHINDRA	00004695	Director	1430008	
ANISH DILIP SHAH	02719429	Managing Director	287696	

B (ii) *Particulars of change in director(s) and Key managerial personnel during the year

14

Name	DIN/PAN	Designation at the beginning / during the financial year	Date of appointment/ change in designation/ cessation (DD/MM/YYYY)	Nature of change (Appointment/ Change in designation/ Cessation)
NARAYAN SHANKAR	AGPPS7690K	Company Secretary	02/04/2025	Cessation
NISABA GODREJ	00591503	Director	08/08/2025	Appointment
. MUTHIAH MURUGAPPAN	07858587	Director	08/08/2025	Appointment
ANISH DILIP SHAH	02719429	Managing Director	01/04/2025	Appointment

RAJESH GANESH JEJURIKAR	00046823	Whole-time director	01/04/2025	Appointment
SAILESH KUMAR DAGA	ADIPD1752F	Company Secretary	16/07/2025	Appointment
SAMINA HAMIED	00027923	Additional Director	07/10/2025	Appointment
DIVYA LIGORY MASCARENHAS	AZRPM3799C	Company Secretary	02/04/2025	Appointment
DIVYA LIGORY MASCARENHAS	AZRPM3799C	Company Secretary	16/07/2025	Cessation
MUTHU RAJU PARAVASA RAJU VIJAY KUMAR	05170323	Additional Director	07/10/2025	Appointment
MUTHU RAJU PARAVASA RAJU VIJAY KUMAR	05170323	Director	26/11/2025	Change in designation
THOTHALA NARAYANASAMY MANOHARAN	01186248	Director	30/07/2025	Cessation
ANISH DILIP SHAH	02719429	CEO	01/04/2025	Appointment
SAMINA HAMIED	00027923	Director	26/11/2025	Change in designation

IX MEETINGS OF MEMBERS/CLASS OF MEMBERS/ BOARD/COMMITTEES OF THE BOARD OF DIRECTORS

A MEMBERS/CLASS /REQUISITIONED/NCLT/COURT CONVENED MEETINGS

*Number of meetings held

1

Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members entitled to attend meeting	Attendance	
			Number of members attended	% of total shareholding
Annual General Meeting	31/07/2025	895716	151	12.52

B BOARD MEETINGS

*Number of meetings held

9

S.No	Date of meeting (DD/MM/YYYY)	Total Number of directors as on the date of meeting	Attendance
------	------------------------------	---	------------

			Number of directors attended	% of attendance
1	26/04/2025	10	10	100
2	05/05/2025	10	9	90
3	11/07/2025	10	9	90
4	30/07/2025	9	8	88.89
5	06/10/2025	9	8	88.89
6	04/11/2025	11	11	100
7	12/11/2025	11	11	100
8	11/02/2026	11	11	100
9	31/03/2026	11	11	100

C COMMITTEE MEETINGS

Number of meetings held

28

S.No	Type of meeting	Date of meeting (DD/MM/YYYY)	Total Number of Members as on the date of meeting	Attendance	
				Number of members attended	% of attendance
1	Audit Committee Meeting	26/04/2025	3	3	100
2	Audit Committee Meeting	02/05/2025	3	3	100
3	Audit Committee Meeting	11/07/2025	3	3	100
4	Audit Committee Meeting	30/07/2025	2	2	100
5	Audit Committee Meeting	03/11/2025	3	3	100
6	Audit Committee Meeting	12/11/2025	3	3	100
7	Audit Committee Meeting	10/02/2026	3	3	100
8	Audit Committee Meeting	13/03/2026	3	3	100

9	Audit Committee Meeting	31/03/2026	3	3	100
10	Governance, Nomination and Remuneration Committee Meeting	02/05/2025	3	2	66.67
11	Governance, Nomination and Remuneration Committee Meeting	11/07/2025	3	2	66.67
12	Governance, Nomination and Remuneration Committee Meeting	30/07/2025	2	2	100
13	Governance, Nomination and Remuneration Committee Meeting	06/10/2025	2	2	100
14	Governance, Nomination and Remuneration Committee Meeting	03/11/2025	3	3	100
15	Governance, Nomination and Remuneration Committee Meeting	10/02/2026	3	3	100
16	Stakeholder's Relationship Committee	02/05/2025	3	2	66.67
17	Stakeholder's Relationship Committee	30/07/2025	3	3	100
18	Stakeholder's Relationship Committee	03/11/2025	3	3	100
19	Stakeholder's Relationship Committee	10/02/2026	3	2	66.67
20	Corporate Social Responsibility Committee Meeting	02/05/2025	4	2	50
21	Corporate Social Responsibility Committee Meeting	10/02/2026	4	2	50
22	Risk Management Committee Meeting	30/07/2025	4	4	100
23	Risk Management Committee Meeting	10/02/2026	5	5	100
24	Strategic Investment Committee Meeting	02/05/2025	6	5	83.33
25	Strategic Investment Committee Meeting	30/07/2025	5	4	80

26	Strategic Investment Committee Meeting	03/11/2025	5	5	100
27	Strategic Investment Committee Meeting	10/02/2026	5	5	100
28	Strategic Investment Committee Meeting	31/03/2026	5	5	100

D ATTENDANCE OF DIRECTORS

S. No	Name of the Director	Board Meetings			Committee Meetings			Whether attended AGM held on
		Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	Number of Meetings which director was entitled to attend	Number of Meetings attended	% of attendance	
								30/07/2026 (Y/N/NA)
1	PADMASREE WARRIOR	9	8	88	7	5	71	No
2	RANJAN PANT	9	9	100	7	7	100	Yes
3	SAT PAL BHANOO	9	7	77	5	3	60	Yes
4	MUTHU RAJU PARAVASA RAJU VIJAY KUMAR	4	4	100	5	5	100	Yes
5	RAJESH GANESH JEJURIKAR	9	9	100	2	2	100	Yes
6	NISABA GODREJ	9	8	88	10	7	70	Yes
7	SAMINA HAMIED	4	4	100	1	1	100	Yes
8	O. MUTHIAH MURUGAPPAN	9	9	100	17	17	100	Yes
9	ANAND GOPAL MAHINDRA	9	9	100	11	8	72	Yes
10	ANISH DILIP SHAH	9	9	100	4	4	100	Yes
11	SHIKHA SANJAYA SHARMA	9	9	100	22	22	100	Yes

X REMUNERATION OF DIRECTORS AND KEY MANAGERIAL PERSONNEL

☐ Nil

A *Number of Managing Director, Whole-time Directors and/or Manager whose remuneration details to be entered

2

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	ANISH DILIP SHAH	Managing Director	214959199.23	0	417713348	7967372	640639919.23
2	RAJESH GANESH JEJURIKAR	Whole-time director	174352796.3	0	329030297	5536960	508920053.30
	Total		389311995.53	0.00	746743645.00	13504332.00	1149559972.53

B *Number of CEO, CFO and Company secretary whose remuneration details to be entered

4

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	AMARIYOTI BARUA	CFO	61831514.84	0	65881356	2168564.85	129881435.69
2	NARAYAN SHANKAR	Company Secretary	15858431.04	0	0	272759.14	16131190.18
3	DIVYA LIGORY MASCARENHAS	Company Secretary	811856.38	0	0	35018.57	846874.95
4	SAILESH KUMAR DAGA	Company Secretary	16021881.69	0	0	376244	16398125.69
	Total		94523683.95	0.00	65881356.00	2852586.56	163257626.51

C *Number of other directors whose remuneration details to be entered

10

S. No.	Name	Designation	Gross salary	Commission	Stock Option/ Sweat equity	Others	Total amount
1	ANAND GOPAL MAHINDRA	Director	30250000	30250000	0	1290000	61790000.00
2	THOTHALA NARAYANASAMY MANOHARAN	Director	0	3334000	0	660000	3994000.00
3	SHIKHA SANJAYA SHARMA	Director	0	9530000	0	2220000	11750000.00
4	NISABA GODREJ	Director	0	9240000	0	1130000	10370000.00
5	MUTHIAH MURUGAPPAN	Director	0	9240000	0	1800000	11040000.00
6	PADMASREE WARRIOR	Director	0	9240000	0	1100000	10340000.00
7	RANJAN PANT	Director	0	9240000	0	1320000	10560000.00
8	SAT PAL BHANOO	Nominee Director	0	9240000	0	880000	10120000.00
9	SAMINA HAMIED	Director	0	4455000	0	460000	4915000.00

10	MUTHU RAJU PARAVASA RAJU VIJAY KUMAR	Director	0	4600000	0	700000	5300000.00
	Total		30250000.00	98369000.00	0.00	11560000.00	140179000.00

XI MATTERS RELATED TO CERTIFICATION OF COMPLIANCES AND DISCLOSURES

A *Whether the company has made compliances and disclosures in respect of applicable provisions of the Companies Act, 2013 during the year ☒ Yes ☐ No

B If No, give reasons/observations

XII PENALTY AND PUNISHMENT – DETAILS THEREOF

A *DETAILS OF PENALTIES / PUNISHMENT IMPOSED ON COMPANY/ DIRECTORS/OFFICERS ☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which penalised / punished	Details of penalty/ punishment	Details of appeal (if any) including present status

B *DETAILS OF COMPOUNDING OF OFFENCES ☒ Nil

Name of the company/ directors/ officers	Name of the court/ concerned Authority	Date of Order (DD/MM/YYYY)	Name of the Act and section under which offence committed	Particulars of offence	Amount of compounding (in rupees)

XIII Details of Shareholder / Debenture holder

Number of shareholder/ debenture holder

978966

XIV Attachments

(a) List of share holders, debenture holders

Details of Shareholder or
Debenture holder 2.xlsm
Details of Shareholder or
Debenture holder 3.xlsm
Details of Shareholder or
Debenture holder 1.xlsm
Details of Shareholder or
Debenture holder 4.xlsm
Details of Shareholder or
Debenture holder 5.xlsm
Details of Shareholder or
Debenture holder 6.xlsm
Details of Shareholder or
Debenture holder 7.xlsm

(b) Optional Attachment(s), if any

MGT 8.pdf
Clarification Letter_Particulars of
Holding, Subsidiaries, JVs &
Associate cos_signed.pdf
Consolidated Clarification
Letter_signed.pdf

XV COMPLIANCE OF SUB-SECTION (2) OF SECTION 92, IN CASE OF LISTED COMPANIES

In case of a listed company or a company having paid up share capital of Ten Crore rupees or more or turnover of Fifty Crore rupees or more, details of company secretary in whole time practice certifying the annual return in Form MGT-8.

I/We certify that:

- (a) The return states the facts, as they stood on the date of the closure of the financial year aforesaid correctly and adequately.
- (b) Unless otherwise expressly stated to the contrary elsewhere in this return, the Company has complied with applicable provisions of the Act during the financial year.
- (c) The company has not, since the date of the closure of the last financial year with reference to which the last return was submitted or in the case of a first return since the date of incorporation of the company, issued any invitation to the public to subscribe for any securities of the company.
- (d) Where the annual return discloses the fact that the number of members, (except in case of one person company), of the company exceeds two hundred, the excess consists wholly of persons who under second proviso to clause (ii) of sub-section (68) of section 2 of the Act are not to be included in reckoning the number of two hundred.

I/ We have examined the registers, records and books and papers of

MAHINDRA AND
MAHINDRA LIMITED

as required to be

maintained under the Companies Act, 2013 (the Act) and the rules made thereunder for the financial year ended on

(DD/MM/YYYY) 31/03/2026

In my/ our opinion and to the best of my information and according to the examinations carried out by me/ us and explanations furnished to me/ us by the company, its officers and agents, I/ we certify that:

A The Annual Return states the facts as at the close of the aforesaid financial year correctly and adequately.

B During the aforesaid financial year the Company has complied with provisions of the Act & Rules made there under in respect of:

- 1 its status under the Act;
- 2 maintenance of registers/records & making entries therein within the time prescribed therefor;
- 3 filing of forms and returns as stated in the annual return, with the Registrar of Companies, Regional Director, Central Government, the Tribunal, Court or other authorities within/beyond the prescribed time;
- 4 calling/ convening/ holding meetings of Board of Directors or its committees, if any, and the meetings of the members of the

company on due dates as stated in the annual return in respect of which meetings, proper notices were given and the proceedings including the circular resolutions and resolutions passed by postal ballot, if any, have been properly recorded in the Minute Book/registers maintained for the purpose and the same have been signed;

5 closure of Register of Members / Security holders, as the case may be.

6 advances/loans to its directors and/or persons or firms or companies referred in section 185 of the Act;

7 contracts/arrangements with related parties as specified in section 188 of the Act;

8 issue or allotment or transfer or transmission or buy back of securities/ redemption of preference shares or debentures/ alteration or reduction of share capital/ conversion of shares/ securities and issue of security certificates in all instances;

9 keeping in abeyance the rights to dividend, rights shares and bonus shares pending registration of transfer of shares in compliance with the provisions of the Act

10 declaration/ payment of dividend; transfer of unpaid/ unclaimed dividend/other amounts as applicable to the Investor Education and Protection Fund in accordance with section 125 of the Act;

11 signing of audited financial statement as per the provisions of section 134 of the Act and report of directors is as per sub - sections (3), (4) and (5) thereof;

12 constitution/ appointment/ re-appointments/ retirement/ filling up casual vacancies/ disclosures of the Directors, Key Managerial Personnel and the remuneration paid to them;

13 appointment/ reappointment/ filling up casual vacancies of auditors as per the provisions of section 139 of the Act;

14 approvals required to be taken from the Central Government, Tribunal, Regional Director, Registrar, Court or such other authorities under the various provisions of the Act;

15 acceptance/ renewal/ repayment of deposits;

16 borrowings from its directors, members, public financial institutions, banks and others and creation/ modification/ satisfaction of charges in that respect, wherever applicable;

17 loans and investments or guarantees given or providing of securities to other bodies corporate or persons falling under the provisions of section 186 of the Act ;

18 alteration of the provisions of the Memorandum and/ or Articles of Association of the Company;

To be digitally signed by

Name

Mukesh Kumar Siroya

Date (DD/MM/YYYY)

11/09/2026

Place

Mumbai

Whether associate or fellow:

☐ Associate ☒ Fellow

Certificate of practice number

4*5*

XVI Declaration under Rule 9(4) of the Companies (Management and Administration) Rules, 2014

*(a) DIN/PAN/Membership number of Designated Person

4164

*(b) Name of the Designated Person

SAILESH KUMAR DAGA

Declaration

I am authorised by the Board of Directors of the Company vide resolution number* dated*
(DD/MM/YYYY) to sign this form and declare that all the requirements of Companies Act, 2013

and the rules made thereunder in respect of the subject matter of this form and matters incidental thereto have been complied with. I further declare that:

1 Whatever is stated in this form and in the attachments thereto is true, correct and complete and no information material to the subject matter of this form has been suppressed or concealed and is as per the original records maintained by the company.

2 All the required attachments have been completely and legibly attached to this form.

***To be digitally signed by**

***Designation**

(Director /Liquidator/ Interim Resolution Professional (IRP)/Resolution Professional (RP))

Director

***DIN of the Director; or PAN of the Interim Resolution Professional (IRP) or Resolution Professional (RP) or Liquidator**

0*0*4*9*

***To be digitally signed by**

☒ Company Secretary ☐ Company secretary in practice

***Whether associate or fellow:**

☐ Associate ☒ Fellow

Membership number

4*6*

Certificate of practice number

Note: Attention is drawn to provisions of Section 448 and 449 of the Companies Act, 2013 which provide for punishment for false statement / certificate and punishment for false evidence respectively.

For office use only:

eForm Service request number (SRN)

AC5759936

eForm filing date (DD/MM/YYYY)

11/09/2026

This eForm has been taken on file maintained by the Registrar of Companies through electronic mode and on the basis of statement of correctness given by the company