

MAHINDRA & MAHINDRA LIMITED

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CIN L65990MH1945PLC004558

STATEMENT OF UNAUDITED CONSOLIDATED FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

Rs. in Crores

Particulars	Quarter Ended			Nine Months Ended		Year Ended
	31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1. Income						
a. Revenue from operations	51,579.95	45,885.40	41,464.98	1,42,901.23	1,16,164.08	1,58,749.75
b. Income from investments related to subsidiaries, associates and joint ventures (note 2)	519.80	220.27	5.07	762.41	447.43	461.07
Income from operations	52,099.75	46,105.67	41,470.05	1,43,663.64	1,16,611.51	1,59,210.82
c. Other income	858.52	675.51	411.33	2,450.95	1,479.32	2,181.05
Total income	52,958.27	46,781.18	41,881.38	1,46,114.59	1,18,090.83	1,61,391.87
2. Expenses						
a. Cost of materials consumed	27,816.19	27,886.65	21,699.80	82,413.48	62,938.68	88,111.05
b. Purchases of stock-in-trade	2,222.63	2,044.50	2,019.72	6,334.03	5,788.08	7,643.85
c. Changes in inventories of finished goods, stock-in-trade and work-in-progress	2,107.78	(1,821.67)	1,409.60	(156.53)	1,246.36	(12.18)
d. Employee benefits expense	3,335.88	3,111.99	2,882.77	9,492.39	8,216.57	11,126.17
e. Finance costs	2,405.30	2,347.03	2,362.16	7,183.52	6,686.87	9,083.39
f. Depreciation, amortisation and impairment expense	2,162.89	1,668.89	1,495.17	5,379.34	4,044.93	6,073.65
g. Loss from investments related to subsidiaries, associates and joint ventures	53.84	10.82	-	178.35	-	30.84
h. Other expenses	6,456.89	5,944.29	5,227.43	18,138.49	15,814.57	21,792.90
Total expenses	46,561.40	41,192.50	37,096.65	1,28,963.07	1,04,736.06	1,43,849.67
3. Profit/(loss) before exceptional items, share of profit/(loss) of associates, joint ventures and tax (1 - 2)	6,396.87	5,588.68	4,784.73	17,151.52	13,354.77	17,542.20
4. Exceptional items (note 3)	(292.94)	-	-	(292.94)	-	-
5. Profit/(loss) before share of profit/(loss) of associates, joint ventures and tax (3 + 4)	6,103.93	5,588.68	4,784.73	16,858.58	13,354.77	17,542.20
6. Share of profit of associates and joint ventures (net)	464.69	469.25	307.26	1,412.08	1,098.05	1,537.42
7. Profit/(loss) before tax (5 + 6)	6,568.62	6,057.93	5,091.99	18,270.66	14,452.82	19,079.62
8. Tax expense						
a. Current tax	(1,630.38)	(2,062.97)	(1,350.06)	(4,965.24)	(3,646.46)	(4,851.93)
b. Deferred tax	83.23	(31.21)	(117.45)	56.38	(275.04)	(154.52)
9. Profit/(loss) after tax (7 + 8)	5,021.47	3,963.75	3,624.48	13,361.80	10,531.32	14,073.17
10. Other comprehensive income/(loss)						
a. (i) Items that will not be reclassified to profit or loss	(10.73)	(3.96)	(25.12)	11.95	(49.75)	(132.95)
(ii) Income tax relating to items that will not be reclassified to profit or loss	2.01	2.48	0.11	7.39	3.77	21.90
b. (i) Items that will be reclassified to profit or loss	137.49	(31.28)	(89.54)	347.62	122.35	310.88
(ii) Income tax relating to items that will be reclassified to profit or loss	2.32	24.09	(3.02)	10.36	(6.81)	(19.75)
11. Total comprehensive income/(loss) for the period (9 + 10)	5,152.56	3,955.08	3,506.91	13,739.12	10,600.88	14,253.25
12. Profit/(loss) for the period attributable to:						
a) Owners of the company	4,674.64	3,673.32	3,180.58	12,431.28	9,633.93	12,929.10
b) Non-controlling interest	346.83	290.43	443.90	930.52	897.39	1,144.07
13. Other comprehensive income/(loss) for the period attributable to:						
a) Owners of the company	131.11	(29.26)	(139.89)	348.29	27.34	150.86
b) Non-controlling interest	(0.02)	20.59	22.32	29.03	42.22	29.22
14. Total comprehensive income/(loss) for the period attributable to:						
a) Owners of the company	4,805.75	3,644.06	3,040.69	12,779.57	9,661.27	13,079.96
b) Non-controlling interest	346.81	311.02	466.22	959.55	939.61	1,173.29
15. Earnings per share (not annualised):						
a. Basic earnings per share (Rs.)	41.85	32.90	28.51	111.32	86.38	115.91
b. Diluted earnings per share (Rs.)	41.69	32.51	28.40	110.69	86.02	115.06
16. Paid-up equity share capital (Face value Rs. 5 per share)	558.64	558.42	557.99	558.64	557.99	558.15
17. Other equity						76,480.71

MAHINDRA & MAHINDRA LIMITED

CONSOLIDATED SEGMENT INFORMATION FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

Rs. in Crores

Particulars	Quarter Ended			Nine Months Ended		Year Ended
	31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
A. Segment revenue:						
Automotive	30,370.37	27,170.87	23,390.69	83,539.95	64,922.19	90,824.58
Farm Equipment	11,500.69	10,225.01	9,536.94	32,546.29	27,442.05	35,375.30
<u>Services:</u>						
Financial Services	5,435.15	5,015.65	4,759.65	15,424.03	13,468.71	18,295.83
Industrial Businesses and Consumer Services	6,200.62	5,032.57	4,847.23	16,133.75	13,884.23	18,971.43
Total segment revenue	53,506.83	47,444.10	42,534.51	1,47,644.02	1,19,717.18	1,63,467.14
Less: Inter-segment revenue	1,407.08	1,338.43	1,064.46	3,980.38	3,105.67	4,256.32
Income from operations	52,099.75	46,105.67	41,470.05	1,43,663.64	1,16,611.51	1,59,210.82
B. Segment results after exceptional items and before share of profit/(loss) of associates and joint ventures:						
Automotive	2,625.98	2,582.20	2,046.98	7,291.71	5,838.09	7,930.96
Farm Equipment	1,253.79	1,605.27	1,348.90	4,490.07	3,992.14	4,933.56
<u>Services:</u>						
Financial Services	1,075.81	736.18	1,212.61	2,475.63	2,352.97	2,936.80
Industrial Businesses and Consumer Services	734.46	324.40	201.31	1,267.55	876.24	1,124.85
Total	5,690.04	5,248.05	4,809.80	15,524.96	13,059.44	16,926.17
C. Segment results after exceptional items and share of profit/(loss) of associates and joint ventures:						
Automotive	2,607.31	2,538.19	2,006.47	7,207.31	5,745.39	7,797.40
Farm Equipment	1,258.74	1,607.81	1,350.41	4,497.56	4,004.51	4,946.65
<u>Services:</u>						
Financial Services	1,093.79	751.61	1,228.52	2,529.19	2,402.34	3,002.02
Industrial Businesses and Consumer Services	1,194.89	819.69	531.66	2,702.98	2,005.25	2,717.52
Total	6,154.73	5,717.30	5,117.06	16,937.04	14,157.49	18,463.59
Finance costs (excludes Financial Services business)	(172.98)	(153.11)	(190.25)	(480.54)	(499.50)	(681.51)
Other unallocable income/(expense), net (includes exceptional items not allocated to segments)	586.87	493.74	165.18	1,814.16	794.83	1,297.54
Profit/(loss) before tax	6,568.62	6,057.93	5,091.99	18,270.66	14,452.82	19,079.62
D. Segment assets:						
Automotive	53,832.46	53,189.97	44,922.17	53,832.46	44,922.17	47,136.13
Farm Equipment	16,842.44	20,057.07	17,177.23	16,842.44	17,177.23	18,309.67
<u>Services:</u>						
Financial Services	1,49,952.16	1,46,256.91	1,33,723.42	1,49,952.16	1,33,723.42	1,39,101.47
Industrial Businesses and Consumer Services	42,182.09	39,896.16	35,896.27	42,182.09	35,896.27	37,376.19
Total segment assets	2,62,809.15	2,59,400.11	2,31,719.09	2,62,809.15	2,31,719.09	2,41,923.46
Unallocable assets	36,584.03	33,529.84	28,681.40	36,584.03	28,681.40	35,662.81
Total assets	2,99,393.18	2,92,929.95	2,60,400.49	2,99,393.18	2,60,400.49	2,77,586.27
E. Segment liabilities:						
Automotive	31,353.05	32,451.08	25,071.97	31,353.05	25,071.97	29,223.19
Farm Equipment	9,784.75	10,698.11	8,196.67	9,784.75	8,196.67	9,308.13
<u>Services:</u>						
Financial Services	1,26,240.94	1,23,950.96	1,15,569.06	1,26,240.94	1,15,569.06	1,22,259.51
Industrial Businesses and Consumer Services	18,280.14	17,146.61	15,203.14	18,280.14	15,203.14	15,976.86
Total segment liabilities	1,85,658.88	1,84,246.76	1,64,040.84	1,85,658.88	1,64,040.84	1,76,767.69
Unallocable liabilities	10,223.91	10,591.69	10,960.83	10,223.91	10,960.83	11,720.58
Total liabilities	1,95,882.79	1,94,838.45	1,75,001.67	1,95,882.79	1,75,001.67	1,88,488.27

MAHINDRA & MAHINDRA LIMITED

**Additional Disclosure as per Regulation 52(4) of SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 for the quarter and nine months ended
31st December, 2025
(based on Consolidated financial results)**

S.No	Particulars	Quarter Ended			Nine Months Ended		Year Ended
		31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	Debt-Equity Ratio (excluding Financial Services business) (times) (Long term borrowings + Short term borrowings)^ / (Total Equity)^ ^ excluding amounts related to Financial Services business	0.05	0.05	0.07	0.05	0.07	0.07
2	Debt Service Coverage Ratio (excluding Financial Services business) (times) (not annualised) (Profit before interest, depreciation, amortisation, impairments, loss from investments related to subsidiaries, associates and joint ventures, exceptional items and tax)^ / (Gross interest for the period + Principal repayments of long term borrowings within a year)^ ^ excluding amounts related to Financial Services business	6.05	5.44	7.32	12.48	14.05	21.10
3	Interest Service Coverage Ratio (excluding Financial Services business) (times) (not annualised) (Profit before interest, depreciation, amortisation, impairments, loss from investments related to subsidiaries, associates and joint ventures, exceptional items and tax)^ / (Gross interest expense for the period) ^ ^ excluding amounts related to Financial Services business	38.13	36.60	22.22	35.34	24.90	24.87
4	Debenture Redemption Reserve (Rs. crores)	50.64	50.64	73.79	50.64	73.79	50.64
5	Capital Redemption Reserve (Rs. crores)	68.72	68.72	73.69	68.72	73.69	68.72
6	Net Worth (Rs. crores) (as per Companies Act, 2013)	87,452.70	82,675.45	73,752.36	87,452.70	73,752.36	77,087.23
7	Current Ratio (times) (Current assets) / (Current liabilities)	1.35	1.35	1.34	1.35	1.34	1.40
8	Long Term Debt to Working Capital (times) (Long term borrowings + Current maturities of long term borrowings) / (Current assets - Current liabilities (excluding current maturities of long term borrowings))	1.57	1.61	1.75	1.57	1.75	1.63
9	Bad Debts (excluding Financial Services business) to Accounts Receivables Ratio (%) (not annualised) (Bad debts + Provision for doubtful debts for the period) / (Average trade receivables for the period)	0.05%	0.15%	0.17%	0.34%	0.88%	1.27%
10	Current Liability Ratio (times) (Current liabilities) / (Total liabilities)	0.52	0.51	0.48	0.52	0.48	0.48
11	Total Debts to Total Assets (times) (Long term borrowings + Short term borrowings) / (Total Assets)	0.41	0.42	0.44	0.41	0.44	0.44
12	Debtors Turnover (times) (annualised) (Revenue from sale of goods and services) / (Average trade receivable for the period)	18.87	16.71	16.81	18.49	16.77	17.06
13	Inventory Turnover (times) (annualised) (Cost of materials consumed) / (Average inventories for the period)	5.43	4.83	5.29	5.43	5.06	4.95
14	Operating Margin (%) (excluding investment related income/(loss)) (Profit before interest (excluding Financial Services business), income/(loss) from investments related to subsidiaries, associates and joint ventures, other income, depreciation, amortisation, impairments, exceptional items, tax and share of profit/(loss) of associates and joint ventures) / (Revenue from operations)	14.36%	14.22%	14.60%	13.98%	13.75%	13.66%
15	Operating Margin (%) (Profit before interest (excluding Financial Services business), other income, depreciation, amortisation, impairments, exceptional items, tax and share of profit/(loss) of associates and joint ventures) / (Income from operations)	15.11%	14.61%	14.61%	14.31%	14.08%	13.89%
16	Net Profit Margin (%) (Net Profit/(loss) for the period) / (Income from operations)	9.64%	8.60%	8.74%	9.30%	9.03%	8.84%

Explanatory notes:

Cost of materials consumed for the purpose of Inventory Turnover Ratio includes purchases of stock-in-trade and changes in inventories of finished goods, stock-in-trade and work-in-progress.

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STATEMENT OF UNAUDITED STANDALONE FINANCIAL RESULTS FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

Particulars	Quarter Ended			Nine Months Ended		Year Ended
	31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1. Income						
a. Revenue from operations	38,516.81	33,421.60	30,538.23	1,06,021.64	85,130.28	1,16,483.68
b. Income from investments related to subsidiaries, associates and joint ventures (Note 2)	424.84	1,658.22	425.53	2,142.79	1,885.58	2,140.85
Income from operations	38,941.65	35,079.82	30,963.76	1,08,164.43	87,015.86	1,18,624.53
c. Other income	697.80	701.64	264.56	2,131.05	1,199.33	1,711.87
Total income	39,639.45	35,781.46	31,228.32	1,10,295.48	88,215.19	1,20,336.40
2. Expenses						
a. Cost of materials consumed	25,771.99	25,796.49	20,278.78	76,618.55	58,596.31	81,822.23
b. Purchases of stock-in-trade	1,362.27	1,276.13	1,115.82	3,812.11	3,388.37	4,583.40
c. Changes in inventories of finished goods, stock-in-trade and work-in-progress	2,211.19	(1,794.06)	1,332.20	114.08	1,125.56	(65.54)
d. Employee benefits expense	1,388.79	1,298.36	1,284.96	3,988.80	3,612.90	4,881.48
e. Finance costs	63.15	58.99	61.42	178.06	169.45	250.47
f. Depreciation, amortisation and impairment expense	1,051.60	1,040.64	1,045.05	3,092.12	2,921.03	4,226.78
g. Loss from investments related to subsidiaries, associates and joint ventures	375.03	52.29	83.82	575.59	129.37	847.91
h. Other expenses	2,114.97	1,983.17	2,058.37	6,075.01	5,967.10	8,139.55
Total expenses	34,338.99	29,712.01	27,260.42	94,454.32	75,910.09	1,04,686.28
3. Profit before exceptional items and tax (1-2)	5,300.46	6,069.45	3,967.90	15,841.16	12,305.10	15,650.12
4. Exceptional items (Note 3)	(98.19)	-	-	(98.19)	-	-
5. Profit/(loss) before tax (3+4)	5,202.27	6,069.45	3,967.90	15,742.97	12,305.10	15,650.12
6. Tax expense						
a. Current tax	(1,284.21)	(1,553.33)	(980.24)	(3,835.95)	(2,738.94)	(3,678.11)
b. Deferred tax	13.24	4.40	(23.35)	(5.36)	(148.34)	(117.05)
7. Profit/(loss) after tax (5+6)	3,931.30	4,520.52	2,964.31	11,901.66	9,417.82	11,854.96
8. Other comprehensive income/(loss)						
a. (i) Items that will not be reclassified to profit or loss	0.06	(0.60)	(1.23)	(0.09)	(5.08)	(88.80)
(ii) Income tax relating to items that will not be reclassified to profit or loss	0.07	0.06	(0.07)	0.20	(0.53)	20.51
b. (i) Items that will be reclassified to profit or loss	(8.76)	(39.23)	56.57	(69.75)	11.53	12.79
(ii) Income tax relating to items that will be reclassified to profit or loss	2.20	9.87	(14.24)	17.55	(2.90)	(3.22)
9. Total comprehensive income/(loss) for the period (7+8)	3,924.87	4,490.62	3,005.34	11,849.57	9,420.84	11,796.24
10. Earnings per share (not annualised):						
a. Basic earnings per share (Rs.)	32.72	37.64	24.70	99.09	78.50	98.80
b. Diluted earnings per share (Rs.)	32.62	37.52	24.62	98.77	78.21	98.45
11. Paid-up equity share capital (Face value Rs. 5 per share)	600.88	600.66	600.23	600.88	600.23	600.39
12. Other Equity						60,984.71

MAHINDRA & MAHINDRA LIMITED

STANDALONE SEGMENT INFORMATION FOR THE QUARTER AND NINE MONTHS ENDED 31ST DECEMBER, 2025

Rs. in Crores

Particulars	Quarter Ended			Nine Months Ended		Year Ended
	31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
A. Segment revenue :						
Automotive	28,361.48	24,929.07	22,410.06	78,239.43	62,467.43	87,443.10
Farm Equipment	10,199.69	8,539.94	8,167.34	27,926.01	22,808.30	29,236.66
Auto Investments	8.45	9.01	4.80	24.68	14.29	18.83
Farm Investments	0.65	114.30	2.19	117.18	63.32	65.49
Investments in Industrial Businesses and Consumer Services	415.74	1,534.91	418.54	2,000.93	1,807.97	2,056.53
Total segment revenue	38,986.01	35,127.23	31,002.93	1,08,308.23	87,161.31	1,18,820.61
Less: Inter-segment revenue	44.36	47.41	39.17	143.80	145.45	196.08
Income from operations	38,941.65	35,079.82	30,963.76	1,08,164.43	87,015.86	1,18,624.53
B. Segment results after exceptional items:						
Automotive	2,683.94	2,281.05	2,167.04	7,185.93	5,971.34	8,277.23
Farm Equipment	2,060.78	1,683.53	1,478.72	5,562.99	4,120.75	5,371.02
Auto Investments	(97.17)	(43.28)	(79.02)	(233.64)	(115.09)	(175.40)
Farm Investments	(268.76)	114.30	2.19	(200.09)	63.32	(588.19)
Investments in Industrial Businesses and Consumer Services	425.78	1,544.97	426.61	2,032.42	1,831.84	2,090.10
Total segment results	4,804.57	5,580.57	3,995.54	14,347.61	11,872.16	14,974.76
Finance costs	(63.15)	(58.99)	(61.42)	(178.06)	(169.45)	(250.47)
Other unallocable income / (expense), net (includes exceptional items not allocated to segments)	460.85	547.87	33.78	1,573.42	602.39	925.83
Profit/(loss) before tax	5,202.27	6,069.45	3,967.90	15,742.97	12,305.10	15,650.12
C. Segment assets:						
Automotive	38,842.08	39,213.44	34,405.02	38,842.08	34,405.02	35,836.19
Farm Equipment	11,419.73	14,129.13	10,881.02	11,419.73	10,881.02	12,007.36
Auto Investments	8,618.48	8,435.72	7,216.70	8,618.48	7,216.70	7,120.31
Farm Investments	2,138.06	2,138.58	2,525.60	2,138.06	2,525.60	2,215.88
Investments in Industrial Businesses and Consumer Services	17,793.36	17,180.92	13,944.98	17,793.36	13,944.98	14,479.82
Total segment assets	78,811.71	81,097.79	68,973.32	78,811.71	68,973.32	71,659.56
Unallocable corporate assets	32,254.50	27,970.57	23,446.79	32,254.50	23,446.79	27,989.35
Total assets	1,11,066.21	1,09,068.36	92,420.11	1,11,066.21	92,420.11	99,648.91
D. Segment liabilities:						
Automotive	29,151.93	30,016.94	23,739.03	29,151.93	23,739.03	27,444.27
Farm Equipment	7,020.18	7,891.14	5,434.36	7,020.18	5,434.36	6,431.92
Auto Investments	-	-	-	-	-	-
Farm Investments	82.32	82.32	24.94	82.32	24.94	82.32
Investments in Industrial Businesses and Consumer Services	-	-	-	-	-	-
Total segment liabilities	36,254.43	37,990.40	29,198.33	36,254.43	29,198.33	33,958.51
Unallocable corporate liabilities	4,297.84	4,587.32	4,044.23	4,297.84	4,044.23	4,105.30
Total liabilities	40,552.27	42,577.72	33,242.56	40,552.27	33,242.56	38,063.81

MAHINDRA & MAHINDRA LIMITED

**Additional disclosure as per Regulation 52(4) and 54(3) of SEBI (Listing Obligation and Disclosure Requirements) Regulation, 2015 for the quarter and nine months ended 31st December 2025
(based on Standalone financial results)**

S.No.	Particulars	Quarter Ended			Nine Months Ended		Year Ended
		31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
		(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Unaudited)	(Audited)
1	Debt-Equity Ratio (times) (Long term borrowings + Short term borrowings) / (Total Equity)	0.01	0.02	0.02	0.01	0.02	0.02
2	Debt Service Coverage Ratio (times) (not annualised) (Profit before interest, depreciation, amortisation, impairments, loss from investments related to subsidiaries, associates and joint ventures, exceptional items and tax) / (Gross interest for the period + Principal Repayments of long term borrowings within a year)	11.06	11.85	31.89	25.54	49.36	50.22
3	Interest Service Coverage Ratio (times) (not annualised) (Profit before interest, depreciation, amortisation, impairments, loss from investments related to subsidiaries, associates and joint ventures, exceptional items and tax) / (Gross interest expense for the period)	80.54	90.10	62.46	81.58	65.95	62.01
4	Debenture Redemption Reserve (Rs. crores)	50.64	50.64	50.64	50.64	50.64	50.64
5	Net Worth (Rs. crores) (as per Companies Act, 2013)	70,157.66	66,127.95	58,788.52	70,157.66	58,788.52	61,195.27
6	Current Ratio (times) (Current assets) / (Current liabilities)	1.52	1.40	1.47	1.52	1.47	1.49
7	Long term debt to Working Capital (times) (Long term borrowings + Current maturities of Long term borrowings) / (Current Assets - Current liabilities (excluding current maturities of long term borrowings))	0.06	0.07	0.09	0.06	0.09	0.07
8	Bad debts to Accounts receivable ratio (%) (not annualised) (Bad debts + Provision for doubtful debts for the period) / (Average Trade Receivables for the period)	0.00%	0.14%	0.11%	0.14%	0.25%	0.63%
9	Current liability Ratio (times) (Current liabilities) / (Total liabilities)	0.85	0.87	0.82	0.85	0.82	0.84
10	Total debts to Total Assets (times) (Long term borrowings + Short term borrowings) / (Total Assets)	0.01	0.01	0.01	0.01	0.01	0.01
11	Debtors Turnover (times) (annualised) (Revenue from sale of goods and services) / (Average Trade Receivable for the period)	22.80	19.53	21.65	23.21	22.55	22.17
12	Inventory Turnover (times) (annualised) (Cost of materials consumed) / (Average Inventories for the period)	9.98	8.35	9.45	10.22	9.00	8.61
13	Operating Margin (%) (excluding investment related income/loss) (Profit before interest, income / (loss) from investments related to subsidiaries, associates and joint ventures, other income, depreciation, amortisation, impairments, exceptional items and tax) / (Revenue from operations)	14.71%	14.55%	14.63%	14.54%	14.61%	14.70%
14	Operating Margin (%) (Profit before interest, other income, depreciation, amortisation, impairments, exceptional items and tax) / (Income from operations)	14.68%	18.44%	15.53%	15.70%	16.31%	15.52%
15	Net Profit Margin (%) (Net Profit for the period) / (Income from operations)	10.10%	12.89%	9.57%	11.00%	10.82%	9.99%
16	Security Cover (times) (in respect of unsecured non-convertible debentures) (Net Assets available for unsecured lenders) / (Total unsecured borrowing)	60.26	56.81	46.63	60.26	46.63	48.86

Explanatory notes:

Cost of materials consumed for the purpose of Inventory Turnover ratio includes Purchases of stock-in-trade and Changes in inventories of finished goods, stock-in-trade and work-in-progress.

Notes:

- 1 These consolidated and standalone financial results have been prepared in accordance with the recognition and measurement principles under Ind AS as prescribed under Section 133 of the Companies Act, 2013 read with the relevant rules issued thereunder and the other accounting principles generally accepted in India.
- 2 Income from investments related to subsidiaries, associates and joint ventures includes gain on sale of investment of **Rs. 479.74 crores** in consolidated financial results for the quarter ended 31st December, 2025.

Income from investments related to subsidiaries, associates and joint ventures in the standalone financial results includes dividend received from subsidiaries, associates and joint ventures as below.

	Quarter Ended			Nine Months Ended		Year Ended
	31st Dec 2025	30th Sep 2025	31st Dec 2024	31st Dec 2025	31st Dec 2024	31st Mar 2025
Dividend received from subsidiaries, associates and joint ventures	372.03	1,397.04	372.03	1,769.07	1,634.91	1,821.35

- 3 On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively "new Labour Codes")- consolidating 29 existing labour laws.

In accordance with the new Labour Codes, the Group has currently estimated the incremental impact on retiral benefits to be **Rs. 292.94 crores** for the Group and **Rs. 98.19 crores** for the Company. This has been presented under "Exceptional items" in the consolidated and standalone financial results, respectively.

The Group continues to monitor developments on the Rules to be notified by regulatory authorities, including clarifications/ additional guidance from authorities and will continue to assess the accounting implications, basis such developments/ guidance.

- 4 In the consolidated financial results, Total expenses for the quarter ended 31st December 2025 include **Rs. 568.32 crores**, towards impairment of certain assets of international operations of Farm Equipment segment.
- 5 The Ministry of Environment, Forest and Climate Change has notified the Environment Protection (End-of-Life Vehicles) Rules, 2025 ("ELV Rules"), which are effective from April 1, 2025. As per these rules, Extended Producer Responsibility (EPR) obligations are imposed on producers ("vehicle manufacturers") for the scrapping of End-of-Life Vehicles and such obligations are to be fulfilled through the purchase of EPR certificates from registered Vehicle Scrapping Facilities via a Centralised Online Portal. The implementation details and operational procedures of the ELV rules including the modalities of the pricing mechanism for the EPR certificates are yet to be developed.
- Consequently, the Company is currently unable to reliably estimate a range of possible outcomes and the potential impact of these rules. The Company will continue to assess the ability to measure its obligations pursuant to the ELV Rules, as and when the aforesaid details of implementation framework are available.

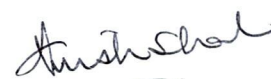
- 6 The reportable segments are as follows:

- Automotive* : This segment comprises of sale of automobiles, two wheelers, spares, construction equipments and related services;
- Farm Equipment* : This segment comprises of sale of tractors, implements, spares, powerol and related services;
- Auto Investments* : This segment in standalone results comprises of investments in automotive related subsidiaries, associates and joint ventures;
- Farm Investments* : This segment in standalone results comprises of investments in farm equipment related subsidiaries, associates and joint ventures;
- Financial Services* : This segment comprises of offering financial products ranging from retail and other loans, SME finance, housing finance, mutual funds and life and non-life insurance broking services;
- 'Industrial Businesses and Consumer Services'* segment in consolidated results comprises of all other segments like IT services, Real Estate, Hospitality, Logistics, Steel trading and processing, Renewables, After-market, Defence, Agri, etc. that individually do not meet the reporting thresholds. In the standalone results, the segment '*Investments in Industrial Businesses and Consumer Services*' includes investments in the aforesaid businesses and investment in Financial Services business.

In the consolidated results, the reportable segments also include investments in associates and joint ventures in respective businesses.

- 7 In compliance with Regulation 33 and 52 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, a limited review of the above results has been carried out by the Statutory Auditors.
- 8 The above consolidated and standalone financial results have been reviewed by the Audit Committee and approved by the Board of Directors at its meeting held on 11th February, 2026.

For and on behalf of the Board of Directors



Dr. Anish Shah

Group CEO & Managing Director
(DIN : 02719429)

Date: 11th February, 2026
Place: Mumbai

MAHINDRA & MAHINDRA LIMITED

Registered Office : Gateway Building, Apollo Bunder, Mumbai 400 001

Tel: +91 22 22021031, Fax: +91 22 22875485, Website: www.mahindra.com

Email: group.communication@mahindramail.com, CIN L65990MH1945PLC004558

Extract of Unaudited Consolidated and Standalone Financial Results for the Quarter and Nine Months ended 31st December, 2025

Rs. in Crores

Particulars	Consolidated			Standalone		
	Quarter Ended	Nine Months Ended	Quarter Ended	Quarter Ended	Nine Months Ended	Quarter Ended
	31st Dec 2025	31st Dec 2025	31st Dec 2024	31st Dec 2025	31st Dec 2025	31st Dec 2024
Total income from operations	52,099.75	1,43,663.64	41,470.05	38,941.65	1,08,164.43	30,963.76
Profit/(loss) for the period (before tax and exceptional items)	6,861.56	18,563.60	5,091.99	5,300.46	15,841.16	3,967.90
Profit/(loss) for the period (before tax and after exceptional items)	6,568.62	18,270.66	5,091.99	5,202.27	15,742.97	3,967.90
Profit/(loss) for the period (after tax and after exceptional items attributable to the owners of the Company)	4,674.64	12,431.28	3,180.58	3,931.30	11,901.66	2,964.31
Total Comprehensive Income/(loss) for the period [Comprising Profit for the period (after tax) and Other Comprehensive Income (after tax), attributable to the owners of the Company]	4,805.75	12,779.57	3,040.69	3,924.87	11,849.57	3,005.34
Equity Share Capital	558.64	558.64	557.99	600.88	600.88	600.23
Earnings Per Share (not annualised) (Face value Rs. 5/- per share)						
Basic:	41.85	111.32	28.51	32.72	99.09	24.70
Diluted:	41.69	110.69	28.40	32.62	98.77	24.62

Notes:

1. The above is an extract of the detailed format of Statement of Unaudited Consolidated and Standalone Financial Results filed with the Stock Exchanges under Regulation 33 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015. The full format of the Quarterly Financial Results are available on the websites of BSE (www.bseindia.com) and NSE (www.nseindia.com) and on the Company's website viz. www.mahindra.com/investor-relations/reports. The same can be accessed by scanning the QR code provided below.

2. On November 21, 2025, the Government of India notified the four Labour Codes - the Code on Wages, 2019, the Industrial Relations Code, 2020, the Code on Social Security, 2020, and the Occupational Safety, Health and Working Conditions Code, 2020 (collectively "new Labour Codes")- consolidating 29 existing labour laws.

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The Group continues to monitor developments on the Rules to be notified by regulatory authorities, including clarifications/ additional guidance from authorities and will continue to assess the accounting implications, basis such developments/ guidance.



For and on behalf of the Board of Directors

Anish Shah

Dr. Anish Shah

Group CEO & Managing Director

(DIN : 02719429)

Date: 11th February, 2026

Place: Mumbai